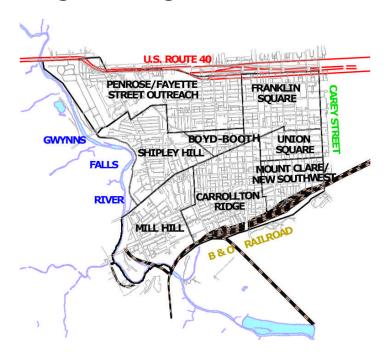




Operation ReachOut SouthWest (OROSW) Strategic Neighborhood Action Plan



SEPTEMBER, 2002





CITY OF BALTIMORE

MARTIN O'MALLEY, Mayor



PLANNING COMMISSION DEPARTMENT OF PLANNING

CHARLES C. GRAVES III, DIRECTOR 417 East Fayette Street, 8th Floor Baltimore, Maryland 21202-3433 Fax: (410) 244-7358

September 17, 2002

Dear Citizen:

On September 12, 2002 the City of Baltimore Planning Commission unanimously adopted the Operation ReachOut SouthWest (OROSW) Strategic Neighborhood Action Plan. This plan, the pilot under Mayor O'Malley's new Strategic Neighborhood Action Plan (SNAP) program, establishes priority goals, strategies, and implementation actions that the community, the City, and other partners will work together to accomplish in the OROSW area.

The SNAP program brings together key principles of this Administration's approach to neighborhood investment, including building from strength; giving citizens a strong voice in decision-making; encouraging collaboration among neighborhoods; using information technology to target resources; and building neighborhood partnerships between the City and private and non-profit partners. The OROSW plan exemplifies these principles and should serve as a model for community stakeholders in other neighborhoods citywide.

Sincerely,

Peter Auchincloss, Chairman City of Baltimore Planning Commission

PA/JC/tme

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INTRODUCTION

PURPOSE OF THIS PLAN

This plan was developed through Baltimore City's Strategic Neighborhood Action Plan (SNAP) program, building on the work of Operation Reachout Southwest (OROSW). The SNAP Program and the OROSW plan share the same overall purpose: to identify neighborhood strengths and opportunities, describe strategies for neighborhood improvement, and provide the information necessary for all interested parties to make decisions about neighborhood investments. More specifically, this Action Plan is intended to:

- Inform City agencies, neighborhood residents, and other interested parties about neighborhood assets, activities, strategies, and priorities.
- Promote collaboration between City government, neighborhood groups, and other interested parties.
- Achieve sensible and coordinated project and program planning within the neighborhood.
- Improve responsiveness of City agencies, neighborhood groups, and other partners to the priorities and opportunities identified in this plan.
- Target limited resources based on clear priorities in order to strengthen the neighborhood.

PLANNING PROCESS

Operation ReachOut Southwest (OROSW) is a coalition of neighborhood associations located in Southwest Baltimore (see location map on page 4). OROSW's goal is to make Southwest Baltimore a desirable place to live, work, and play. To achieve this, OROSW is building on its existing strengths, including the 250 residents, business owners, and nonprofit organizations who participated in the 1997-1998 OROSW strategic planning process. Since that time, OROSW has focused its energies on residents by establishing employment programs for youth and adults, addressing crime and grime issues, partnering with agencies to provide drug treatment to adults and comprehensive services to young children and their parents, attracting a bank to the community, organizing parents to improve substandard schools, and working on physical development priorities including housing, vacant land, infrastructure, and land use planning.

OROSW worked with the Baltimore City Planning Department to develop this Action Plan in 2001-2002. The plan focuses on improving quality of life and building human, financial, and physical assets in order to first encourage current residents to remain in the community and then attract new residents. To realize its plans, OROSW will continue to harness the power of its coalition to attract investment to well-conceived, community-led projects.



As part of the SNAP Program, drafts of this plan were circulated to City agencies for review and comment. After reviewing the comments made by City agencies, the community finalized the Action Plan and presented it to the Mayor's Neighborhood Cabinet. As part of the Neighborhood Cabinet, City agencies committed to specific implementation actions. This plan was adopted by the Baltimore City Planning Commission in September, 2002. City agencies will take the lead on some implementation items, and will utilize the Action Plan to help develop work programs and identify funding possibilities. OROSW will take the lead on some implementation items, and will share the Action Plan with other potential partners to leverage resources beyond City resources. The Planning Department and OROSW will work together to update the plan as progress is made in implementing it.

NEIGHBORHOOD PROFILE

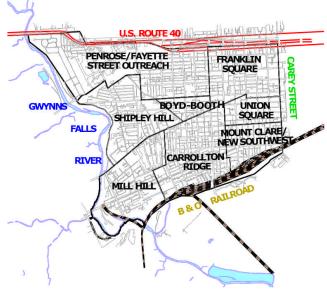
DESCRIPTION OF NEIGHBORHOOD

OROSW is bordered by Mulberry Street on the north, the Baltimore and Ohio Railroad Tracks on the south, Carey Street on the east, and the Gwynns Falls River on the west. Sometimes described as "old Southwest Baltimore," this part of the city grew westward along Pratt Street, Baltimore Street, and Frederick Avenue in the 19th and early 20th centuries. The area is historically notable for its grand public squares (Franklin Square and Union Square) and the

rowhouses that were built around them, as well as the industries that emerged along the Baltimore and Ohio Railroad, Frederick Avenue (part of the Historic National Road), and the Gwynns Falls River.

Modern day OROSW is home to approximately 21,000 people. Brick rowhouses dating from the 19th and early 20th centuries are the predominant housing type, mixed with several multi-family and homeownership developments constructed in recent decades. The historic intermingling of residential and industrial uses along the B&O Railroad, Frederick Avenue, and the Gwynns Falls River still exists. There are three main commercial areas in OROSW – West Baltimore Street, West Pratt Street, and Westside Shopping Center. The zoning map on page 29 shows the overall pattern of residential, industrial, and commercial land uses in OROSW.





NEIGHBORHOOD ASSETS

The Residents of Southwest Baltimore number approximately 21,000, with a combined income of over \$200 million in 1990.

OROSW's location is within 1 mile of downtown Baltimore, close to employment centers at BWI, Carroll-Camden Industrial Park, Montgomery Park, and other job centers in Anne Arundel and Howard counties, and a short train ride to Washington D.C.

The West Baltimore MARC station is one of Baltimore's three train stations to Washington D.C., and can be a transit hub to attract new residents.



The Gwynns Falls River and Greenway are major natural resources that are places for residents to recreate and can help increase surrounding property values.

Historic districts, including the Franklin Square Historic District, the Union Square Historic District, and the Mill Hill Deck of Cards Historic District, offer historic homes and financial incentives to invest in them.

The housing stock is varied and historic; if current homeowners can maintain and invest in their homes, they will be desirable to future buyers.

Bon Secours Hospital, West Baltimore's largest employer, provides quality jobs, health care, and affordable housing.

Westside Shopping Center is one of the most viable shopping centers in the city and offers residents a variety of goods within walking distance.

The light manufacturing businesses in the community provide over 1,400 jobs.

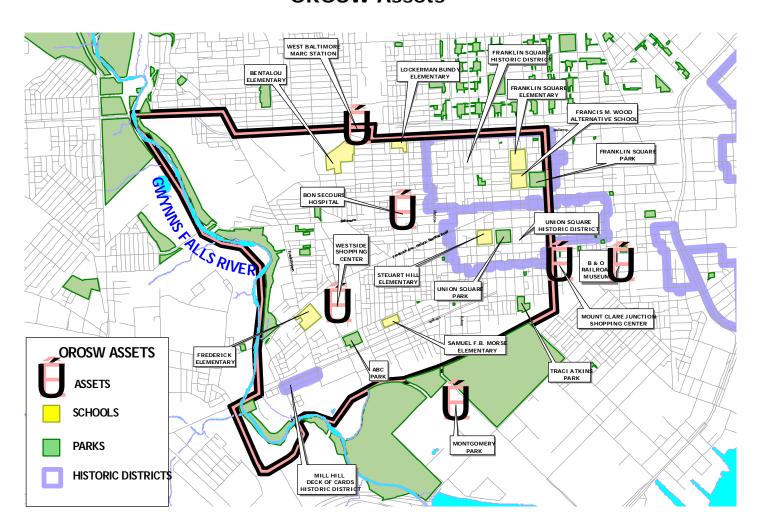
Franklin Square, Union Square, Traci Atkins Park and ABC Park are historic and beautiful small parks that provide greenery and recreation.

Six Elementary Schools are located throughout OROSW.

Recreation is available through three recreation centers.

Other nearby assets include Carroll Park, the B&O Railroad, Hollins Market, Montgomery Park, Camden Crossing, and the Mount Clare Junction Shopping Center.

OROSW Assets

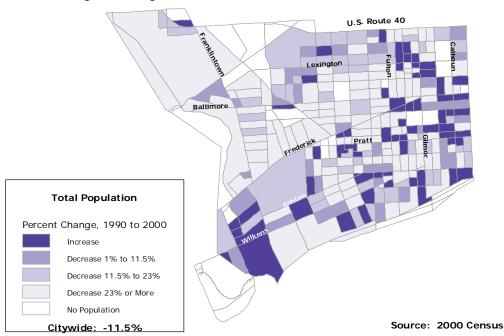


STATISTICAL PROFILE

Operation ReachOut Southwest includes eight neighborhood statistical areas and hundreds of census blocks. The information that follows attempts to characterize the area, both as a whole and each of its parts, in terms of population, race, age, family composition, income, crime, and education. For further information, refer to the tables of census information in the Appendix starting on page 43.

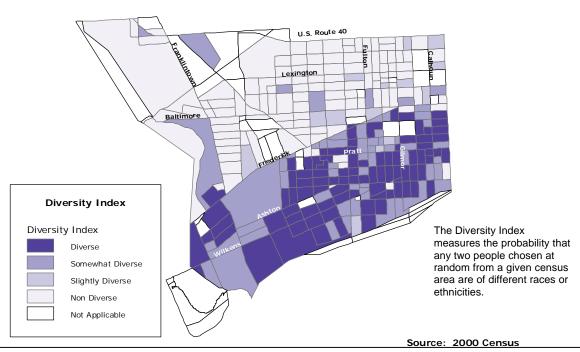
Population, 1990 to 2000

OROSW's total population fell by 21%, from 26,540 to 21,036 residents, between 1990 and 2000. This trend has played out to different degrees throughout OROSW, as seen below.



Racial Composition

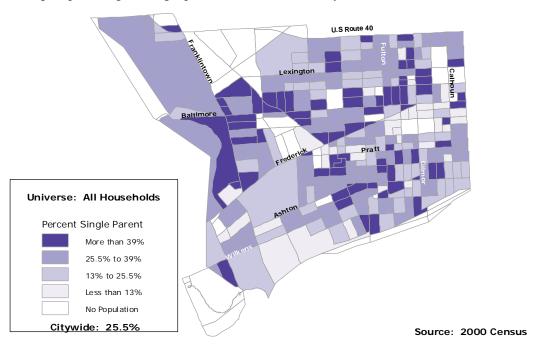
In 2000, 70.9% of OROSW's residents were African-American, 25.4% were white, and 3.1% were from other races, making the area about as diverse as the rest of the city and in some portions of OROSW even more diverse.



Family Composition

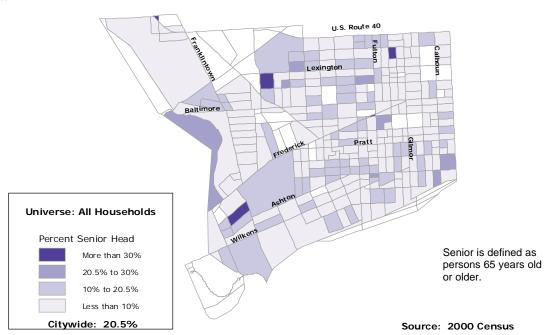
In 2000, married families represented 34% of OROSW's families, a drop from 42% in 1990. Among families with children, married couples fell from 35% in 1990 to 25% in 2000, corresponding to an increase in single-parent households with children from 65% to 75% of all families.

As the map below depicts, although the percentage of families headed by single parents varies greatly by block, most of OROSW has a higher percentage of single parent families than the city as a whole.



Age Composition

OROSW's population is aging on a percentage basis. People in the three oldest age cohorts (over 65; 45-64; and 35-44) comprised 47.9 % of OROSW's population in 2000, compared to 40.5 % in 1990. Despite recent increases in the three oldest age cohorts, seniors as head of household are less common in OROSW than in the rest of the city (see map below). At the same time that the older age cohorts grew, the proportion of persons between the ages of 18 and 34 fell from 29.3 to 22 percent.



Income

OROSW's median household income was \$15,674 in 1990, compared to \$24,045 citywide. 38.7 percent of OROSW residents were below the poverty income level in 1990, compared to 21.9 percent citywide (2000 census data on income was not available by neighborhood at the time of this plan's printing).

Educational Attainment

In 1990, 42.6 percent of OROSW residents over age 25 were high school graduates, and 4.9 percent were college graduates, compared to 60.7 percent and 15.5 percent, respectively, citywide (2000 census data on educational attainment was not available by neighborhood at the time of this plan's printing). For more information regarding the status of education in the Operation ReachOut Southwest area, refer to the table on the next page that highlights key statistics for schools that serve the area. Student transience is high at many schools and attendance is low at all schools, but especially at the high school level.

Crime

Overall, crime went down by 20 percent in the OROSW area between 2001 and 2002. The chart below provides more specific statistics.

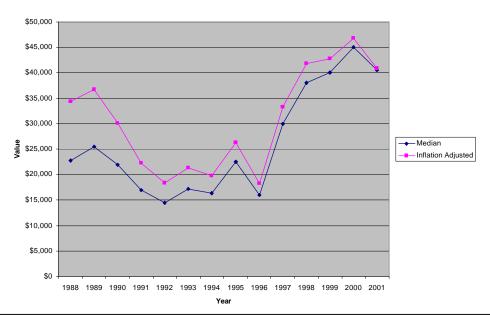
Crime: 1/19/7	2001	2002	% +/-
Murder	7	13	86%
Shootings*	29	42	45%
Rape	9	7	-22%
Robbery	186	174	-6%
Aggravated Assault	413	375	-9%
Burglary	353	245	-31%
Larceny	723	544	-25%
Larceny From Auto**	397	231	-42%
Stolen Auto	232	171	-26%
Total Violent Crime	615	569	-7%
Total Property Crime	1,308	960	-27%
Total	1,923	1,529	-20%

^{*}Shootings included in Aggravated Assaults; **Larceny from Auto included in Larceny Prepared by the Baltimore Police Department, Crime Analysis Unit, 5/10/02

Housing Sales

The graph below depicts median housing sales prices for single family dwellings in OROSW between 1988 and 2001. These data include group sales and do not take into account general economic trends and regional real estate trends.

Sales Values



Schools Serving the OROSW Area

		M	Mobility	Sp	Special Services	22	Ye	arly Attendanc Grades 1-5	Vearly Attendance Rate Grades 1-5	ate		Comprehensive Test of Basic Skills (CTBS) Median National Percentile Rank	hensive edian N	e Test of ational	f Basic Percen	prehensive Test of Basic Skills (C) Median National Percentile Rank	K TBS)	
Elementary	Enrollment			Limited	Free/		Absent	Absent Fewer	Absent More	More		Grade 2	6.2			Grade 4	6.4	
Schools		Entrants	Withdrawals	English	Reduced	Special	than 3	than 5 days	than 20 days) days	Reading	ing	Math	th.	Reading	ing	Math	ŧ
				Proficient	Lunch	Education	2000	2001	2000	2001	2000	2001	2000	2001	2000	2001	2000	2001
Steuart Hill Elementary	420	43.5%	3.5%	0	%1'68	21.8%	36.2%	31.2%	18.8%	23.2%	18	30	17	20	10	14	15	15
Franklin	95/01/27	700000000	10.5151.51.5	353	Chartesta	0.00000000	000000000000000000000000000000000000000	0.7000-0.70	0.000	0.0000.000	4875	-500	9	392	2000	0.000	1000	3 SARTS.
Square Elementary	329	32.6%	%1.61	0	93.9%	15.9%	45.9%	53.6%	8.3%	8.3%	39	42	33	5	34	33	27	36
Samuel B.	300	100000		3	200	0.000.000.0		080.33	0.000.00.00	2000	9	1	á	9	1	9	1	-
Morse	452	42%	33.3%		67.4%	18.2%	34.5%	34.5% 33.6%	182%	16.7%	91	29	12	20	23	<u> </u>	00	2
Licincinaly							2	(F)						1			37.	
Bentalou Elementary	510	22.4%	16.1%	*	47.1%	13.7%	49.5%	39.3%	%9.6	13.2%	30	39	23	20	3	36	53	32
Frederick Elementary	386	28.2%	16%	0	94.9%	14.4%	48.2%	36.9%	7.7%	10.1%	35	42	45	2	28	38	33	29
Lockerman																		
Bundy	292	%81	14.9%	0	95%	13,3%	37%	35,6%	13,2%	15.6%	39	35	15	56	22	25	5	25
Elemental y																		

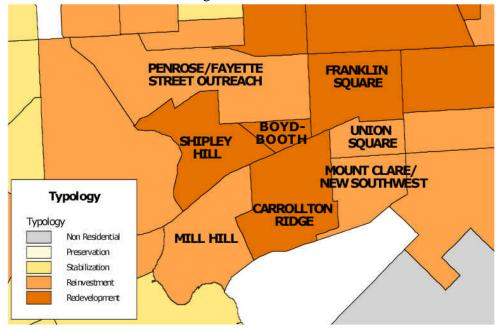
Middle	Enrollment	M	Mobility	Š	Special Services	S	Yea	Vearly Attendance Rate Grades 6-8	ndance l es 6-8	Rate	Ba	nprenensive 1es ssic Skills (CTBS dedian National Percentile Rank	Basic Skills (CTBS) Median National Percentile Rank	ē _	Mary	Maryland Functional Tests	nctional	Fests
Schools				Limited	Free/	District Co.	Absent	Absent Fewer	Absent More	More		Grade 6	e 6		Pas	Passing - Grade 9 Status	ade 9 Sta	tus
		Entrants	Withdrawais	English	Reduced	Special	than 5	than 5 days	than 2	than 20 days	Reading	ing	Math	h	Read	Reading	M	Math
				Proficient	Lunch	Education	2000	2001	2000	2001	2000 2001 2000 2001	2001	2000	_	2000		20	2001
Calverton Middle	6011	20.3%	%8'61	0	76.7%	25.2%	3%	6.4%	67% 52.2%	52.2%	81	21	н	H	87.8%	87.8% 86.8% 59.9%	%6'6\$	57%
Diggs Johnson Middle	390	28.8%	18.6%		88.3%	23.8%	7.7%	4.3%	99%	56% 59.3%	12	81	Ξ	91	88.2%	88.2% 79.6% 46.9%	46.9%	35.5%

		MG	Mobility	Sp	Special Services	59	Ye	irly Afte Grad	Yearly Attendance Rate Grades 9-12	Cate			Deci	Decisions Regarding What to Pursue	12 What to	Pursue
High Schools	Enrollment	Fortrants	Entrants Withdrawalk	Limited	Free/ Reduced	Special	Absent Fewer than days	Absent Fewer than 5 days	Absent More than 20 days	More days	Drop Out Rate	ut Rate		After High School	th School	
				Proficient	Lunch	Education	2000	2001	2000	2001	2000	2001	School	School Employment	Military	Combination/ Other/ No Response
Southwestern High	1539	24.1%	22.6%	%9"	%9'64	26.6%	1.4%	3.1%	77.2%	80.8%	1.4% 3.1% 77.2% 80.8% 12.95% 11.78% 39.7%	11.78%	39.7%	26.1%	4.3%	29.8%
Francis M Wood Alternative High	361	62.1%	42.9%	0	63.9%	24%	1.6%	2%	91.6%	80%	24.82%	16.16%	26%	30.8%	1.9%	42.2%

HOUSING MARKET TYPOLOGY

Baltimore City's Housing Market Typology combines assessed value, homeownership, and abandonment data into an overall picture of housing market conditions in Baltimore neighborhoods. The Typology includes four housing market types:

- **Preservation Areas** represent healthy, attractive areas with high owner-occupancy rates and high property values. The homeownership rate is very high and the vacancy and abandonment rates are very low. These areas require minimal public investments with the exception of improved public infrastructure, parks, and services.
- **Stabilization Areas** are mostly found in the outer ring of the city. These neighborhoods have homeownership rates nearly as high as Preservation Areas and vacancy rates nearly as low. However, median values in these neighborhoods are appreciably lower than in Preservation Areas. Targeted interventions, such as intervention buying, code enforcement, and selective demolition, can have a tremendous impact in these neighborhoods.
- Reinvestment Areas find themselves at a crossroads. These neighborhoods have moderate real estate values, average homeownership rates, and substantial abandonment rates, although not as substantial as Redevelopment Areas. Without intervention these neighborhoods could find themselves with widespread vacancies. However, with targeted interventions, such as sideyard strategies, code enforcement, and community-led block improvement projects, these neighborhoods can build off their strengths to become stable neighborhoods.
- Redevelopment Areas have seen significant deterioration of their housing stock and have dense concentrations of abandoned buildings and vacant lots. Traditional market forces are not working in these areas, nor are they likely to be re-established soon. The goal in these neighborhoods should be to stabilize targeted blocks, remove the surplus of vacant and uninhabitable housing units, and create new uses such as recreational amenities, retail and employment centers. To that end, the City will employ strategies and programs such as acquisition through the Project 5000 property acquisition program, whole block demolition, conventional and scattered site public housing rehabilitation, vacant land management in partnership with community groups, and CDBG/HOME funded affordable housing initiatives.



Based on this data-based framework, OROSW is a mix of Reinvestment Areas and Redevelopment Areas. Four of the neighborhoods (Boyd-Booth, Carrollton Ridge, Franklin Square, and Shipley Hill) fall into the Redevelopment Area category. Four of the neighborhoods (Mill Hill, Mount Clare/New Southwest, Penrose/Fayette Street Outreach, and Union Square) fall into the Reinvestment Area category.

HOUSING MARKET TYPOLOGY DATA

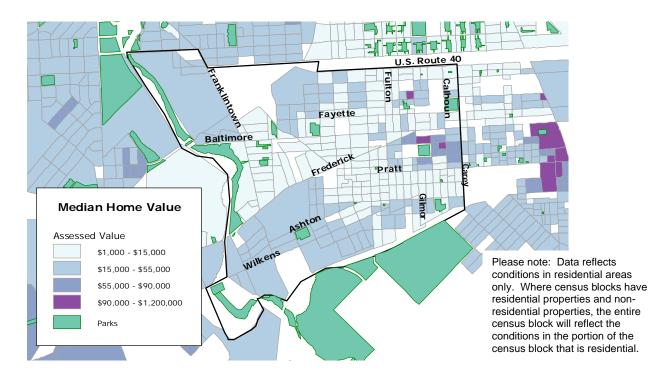
Neighborhood	Median Value ¹	Abandonment Rate ²	Homeownership Rate ³
Boyd-Booth	\$12,000	31.9%	37.3%
Carrollton Ridge	\$15,000	20.6%	48.2%
Franklin Square	\$14,000	21.7%	41.4%
Mill Hill	\$32,000	7.2%	67.3%
Mount Clare/New Southwest	\$14,100	16.7%	51.4%
Penrose-Fayette St. Outreach	\$16,200	10.5%	60.3%
Shipley Hill	\$12,000	20.6%	48.1%
Union Square	\$43,900	12.1%	49.8%
Citywide	\$52,460	6.7%	74%

Based on the City of Baltimore's Real Property file.

HOUSING TYPOLOGY DATA BY BLOCK

While the housing market typology provides a useful framework for understanding overall housing market conditions in OROSW neighborhoods, it is also helpful to take a closer look at block-level conditions. Throughout OROSW's planning process, block-level data on homeownership, abandoned housing, and assessed value have been used to help identify the most appropriate strategies for specific blocks. The following three maps provide an overview of these data.

Median Assessed Value by Block

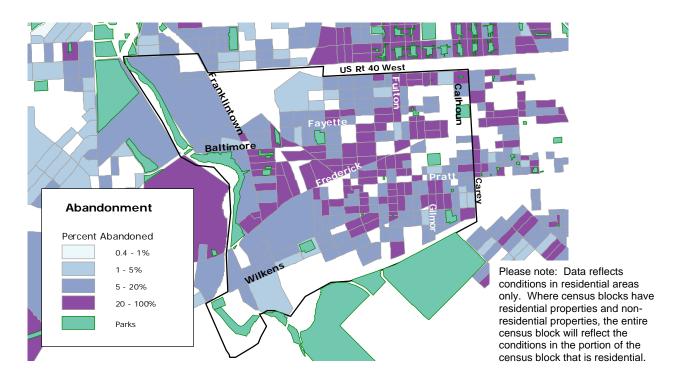


¹ Current assessed land and improvement values. Excludes structures built as multi-family dwellings.

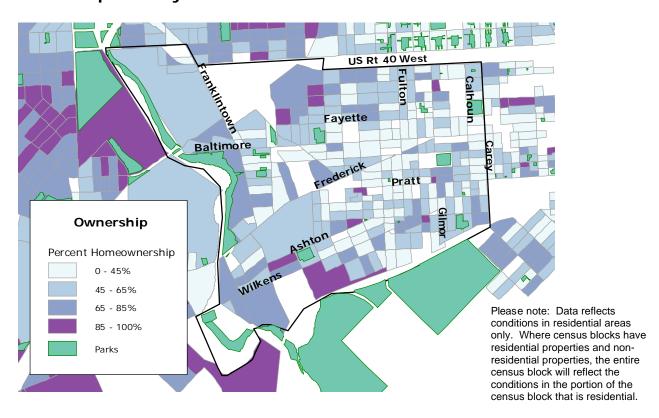
² Abandoned houses are open to casual entry and posted with a citation by the City. Abandonment rate is total abandoned houses divided by the number of single family houses.

³ Estimate of number of owner-occupied houses divided by number of occupied structures. Excludes structures built as multi-family dwellings.

Abandonment Rate by Block



Homeownership Rate by Block



THE OROSW PLAN

VISION STATEMENT

By the year 2018, the neighborhoods of Operation ReachOut SouthWest (OROSW) will be known city-wide as a desirable place to live. All houses will be occupied, the majority by homeowners. The streets will be clean, safe, attractive, drug-free, lined with trees and well-kept gardens. There will be parenting, individual and family support services for those who need them. All residents will be educated. There will be recreational activities for all. There will be a variety of fulfilling business and employment opportunities for all people. All community groups, businesses, churches, institutions, government, and individuals will continue to maintain the quality of life in our neighborhoods.

PLAN OVERVIEW

This plan is about improving quality of life and building human and physical assets.

OROSW's core strategies for **Improving Quality of Life** focus on improving:

- Safety;
- Sanitation:
- Health:
- Physical Appearance;
- Recreational Opportunities.

On top of this foundation, OROSW is implementing a set of Asset-Building Strategies to

- Build educational assets that empower residents to obtain employment and establish economic independence;
- Build financial assets, through homeownership and financial planning, that create personal wealth;
- Build upon physical and locational assets, including historic architecture, historic parks, the Gwynns Falls River and Greenway, and the West Baltimore MARC Station.

Because all of the goals and strategies described in this plan are guided by OROSW residents, developing and implementing this plan also builds community. Although residents have been assisted in many ways by many partners, the issues addressed in this plan are priorities that residents themselves have identified, and for which they have given sustained investment of their own time, energy, and resources.

This plan was developed by and for a coalition of neighborhoods. While residents continue to work on issues of more local importance such as developing block improvement projects and being good neighbors, each resident and neighborhood also continues to benefit from the bigger picture, strategic framework, coordinated technical assistance, fundraising capacity, and united voice that the coalition brings to bear.

This plan contains:

- Goals: What OROSW wants to achieve;
- **Strategies:** How the goals will be achieved;
- Accomplishments to Date: What has been accomplished so far;
- **Future Actions:** What actions will be taken next:
- Measures of Progress: How we will measure success.

SUMMARY OF GOALS, STRATEGIES, AND MEASURES OF PROGRESS

Goal 1: Improve Safety and Sanitation.

Strategies:

- Organize residents at the block level to alleviate crime and grime issues.
- Improve communication between community groups and City agencies by holding monthly Crime and Grime meetings that strategically target and coordinate enforcement efforts.
- Improve lighting to increase safety.

Measures of Progress:

- Part I Crime
- 311 Sanitation Calls
- Narcotics Calls for Service

Goal 2: Improve the Housing Market and Attract Homeowners.

Strategies:

- Help existing homeowners on strong blocks with home improvement loans and grants.
- Improve the appearance of stronger blocks.
- Improve the appearance and safety of weaker blocks.
- Implement block improvements identified in neighborhood plans.
- Support housing developments where appropriate.
- Assist residents in becoming homeowners through savings incentives, credit counseling and grants.
- Assist victims of predatory lending.
- Market the community to potential new homeowners.

Measures of Progress:

- Homeownership rate
- Abandonment Rate
- Assessed Value and Sales Price Trends

Goal 3: Improve the Health of Residents.

Strategies:

- Reduce substance abuse and help substance abusers integrate back into the community.
- Coordinate, target, and enhance services to reduce infant mortality, improve maternal health, and reduce the number of accidents for children ages 0-6.
- Conduct family health assessments to identify chronic illnesses, including mental health.

Measures of Progress:

- Incidence of babies born with low-birth weight
- Number of EMS calls by type, including drug overdose
- Incidence of STDs

Goal 4: Turn Vacant Land into Attractive Open Space in Order to Improve Image and Encourage Investment.

Strategies:

- Improve and manage vacant land to improve its appearance.
- Develop an open space plan to transfer lots to homeowners for sideyards, to developers, or to controlled open space.
- Improve the appearance of publicly-controlled open space.

Measures of Progress:

- Abandonment Rate
- Number of vacant lots
- Number of illegal dumping complaints associated with vacant lots

Goal 5: Improve Youth Academic Performance.

Strategies:

- Organize and train parents to strengthen school PTA's and SIT teams.
- Offer youth academic and social mentoring, family intervention and counseling, and increased access to recreation.
- Offer scholarships to youth who are active in community programs and projects.
- Prepare children to learn in school by helping parents read and properly play with them.

Measures of Progress:

- Test scores
- Attendance and truancy rates
- Promotion rates

Goal 6: Assist Residents in Attaining Quality Employment.

Strategies:

- Help area adults become job-ready and obtain employment.
- Help area youth develop career plans.
- Connect job-ready individuals with skills training programs.

Measures of Progress:

- Job retention rate of trainees placed in jobs
- Number of area youth entering college
- Number of residents taking Adult Basic Education (ABE) and GED classes

Goal 7: Assist Residents in Creating Personal Wealth.

Strategies:

- Offer residents access to inexpensive, locally-based mainstream financial services.
- Offer residents financial literacy, money management and financial counseling training.
- Provide residents with free income tax preparation.

Measures of Progress:

- Opening of credit union
- Number of training sessions and number of training session participants
- Housing counseling sessions and participants

Goal 8: Improve the Physical Infrastructure of the Community.

Strategies:

- Improve the appearance of southwest Baltimore Gateways.
- Make the West Baltimore MARC Station an attractive and pedestrian-friendly transit hub and encourage transitoriented development around it.
- Develop a long-term "Gwynns Falls Vista Park" redevelopment plan.
- Develop a long-term "Southwest Town Center" redevelopment plan.

GOAL 1: IMPROVE SAFETY AND SANITATION

When OROSW residents were asked to vote on their top priority goals, improving safety and sanitation was clearly the top priority for many people. Grounded in many years of involvement in the Comprehensive Communities Program and the Hot Spots program, OROSW's strategy toward fighting crime and grime is built on organizing residents at the block level, improving coordination among community groups and government agencies, and bringing all neighborhoods in the coalition together with government partners to provide the basis for coordinated, prioritized, and strategic action.

Strategy 1: Organize residents at the block level to alleviate crime and grime issues.

Accomplishments to Date

- Five OROSW neighborhoods have developed, raised private funds for, and partially implemented "defensible space" block improvements including lighting, alley gating, vacant lot restoration, and murals.
- Through door-to-door flyering and the OROSW Crime and Grime Committee, OROSW educates residents on how to improve sanitation and reduce trash dumping.
- In the Southwestern Hot Spot area, where community organizing has been most concentrated:
 - murders dropped from a high of 15 in 1998 to zero in 2001
 - rapes dropped from a high of 20 in 1996 to 1 in 2001
 - robberies dropped from a high of 318 in 1996 to 36 in 2001
 - aggravated assaults dropped from a high of 372 in 1997 to 72 in 2001
 - burglaries dropped from a high of 492 in 1996 to 65 in 2001
 - larceny dropped from a high of 882 in 1996 to 136 in 2001
 - stolen automobiles dropped from a high of 235 in 1996 to 49 in 2001
- OROSW secured funding in 2000-2002 for community organizers and legal assistance from the Mayor's Office of Justice and the Governor's Office of Crime Control and Prevention.

- The Baltimore Police Department will continue to utilize Local Law Enforcement Block Grant funding to support OROSW's community crime prevention and reduction activities.
- OROSW will continue to help blocks develop and raise money for block improvement plans that make blocks safer.
- The City is considering OROSW proposals to gate several alleys in order to limit access to routes often used by criminals to escape police pursuit (see City Implementation Actions on pages 35-40 for specific locations).

Strategy 2: Improve communication between community groups and City agencies by holding monthly Crime and Grime meetings that strategically target and coordinate enforcement efforts.

Accomplishments to Date

- Monthly meetings include the Community Law Center, the Police Department, Bureau of Sanitation, State's Attorney's Office, the Department of Housing and Community Development, and DPW.
- About 2/3 of monthly complaints have been addressed.
- Agency responsiveness and partnership with community groups has improved substantially compared to previously, when 13 community associations were each independently working with six agencies from three districts.

Future Actions

- The Environmental Crimes Enforcement Unit (ECEU) and Sanitation Enforcement will continue working with OROSW to resolve illegal dumping issues, and will consider using unique applications for lights and cameras in designated areas.
- HCD will meet with OROSW to identify target areas to focus code enforcement resources; this effort may have to be phased depending on the size of the target areas.

Strategy 3: Improve lighting to increase safety.

Accomplishments to Date

- Through a block-by-block planning process, OROSW identified several sites for lighting improvement.
- OROSW helped Vine Street residents raise private funds for lighting improvements.

- The Office of Transportation will implement several lighting improvements as identified in meetings with community leaders at specific locations (see City Implementation Actions on pages 35-40 for specific locations).
- OROSW is open to discussing lighting funding partnerships with the City.

GOAL 2: IMPROVE THE HOUSING MARKET AND ATTRACT HOMEOWNERS



The 1500 block of Penrose Street, part of the Franklin Terrace homeownership project (see page 30 for project description).

As shown by the data on pages 11-12, the OROSW area has significant block-by-block variations in housing conditions. To take these variations into account, OROSW has utilized a data-based "strong block/weak block" approach to develop different strategies for different blocks. This approach is reflected in the target areas identified for OROSW's home improvement grants: the areas of homeowner strength adjacent to the MARC station and Westside Shopping Center. In addition, OROSW has assisted blocks with high abandonment rates in developing low-cost stabilization approaches that address the consequences of population loss and public safety issues with small-scale investment. Through homeownership counseling, assistance for victims of predatory lending, and overall financial planning assistance (see Goal 7), OROSW is increasing the capacity for OROSW residents to become homeowners.

Strategy 1: Help existing homeowners on strong blocks with home improvement loans and grants.

Accomplishments to Date

- OROSW helped 19 residents apply to the City housing rehabilitation and lead abatement programs in 2002.
- OROSW raised funds through the State Community Legacy Program to offer home improvement grants in target areas. (See Assets and Activities map insert at the end of this document for target areas). Fourteen potential grant recipients have been identified.
- OROSW is connecting residents to reputable contractors.
- OROSW is working with the Coalition to End Childhood Lead Poisoning, the Lead Abatement Action Project, and the Baltimore Lead Initiative Program to provide residents with lead abatement education and funding.

Future Actions

- OROSW will continue to implement, and seek additional funds for, its home improvement grant program.
- OROSW will continue to connect residents to City home rehabilitation and lead abatement resources.



The 2400 block of West Lexington Street, just south of the West Baltimore MARC Station, within OROSW's home improvement grant target area.

Strategy 2: Improve the appearance of stronger blocks.

Accomplishments to Date

 Key OROSW areas of homeowner strength are target areas for OROSW's home improvement grant program. (See Assets and Activities map insert at the end of this document for target areas).

- HCD will meet with OROSW to identify target areas to focus code enforcement resources; this effort may have to be phased depending on the size of the target areas.
- The Parks and People Foundation will be placing trees in empty tree pits in strong blocks.

Strategy 3: Improve the appearance and safety of weaker blocks.

Accomplishments to Date

- OROSW helped residents of the 2100 block of Vine Street raise private funds for block improvements including new lights and vacant lot improvement; the Community Law Center helped evict drug dealers from the block.
- HCD has demolished several properties as requested by OROSW (see City Implementation Actions on pages 35-40 for specific locations).

Future Actions

- OROSW will continue to help blocks develop and raise funds for block improvement plans.
- HCD will demolish several properties as requested by OROSW; other OROSW demolition requests cannot be scheduled at this time due to budget constraints (see City Implementation Actions on pages 35-40 for specific locations).
- The City is considering OROSW proposals to gate several alleys in order to limit access to routes often used by criminals to escape police pursuit (see City Implementation Actions on pages 35-40 for specific locations).

Strategy 4: Implement block improvements identified in neighborhood plans.

Accomplishments to Date

 Based on a "strong block/weak block" planning process, several neighborhoods in the OROSW coalition have requested improvements such as street trees, sidewalk repairs, demolition, and traffic control measures to improve appearance and safety.



A view toward downtown from the 2000 block of West Baltimore Street.

Future Actions

• See City Implementation Actions on pages 35-40 for specific requests and City agency responses.



The 2000 block of West Baltimore Street, part of Bon Secours Apartments (see page 31 for project description)

Strategy 5: Support housing developments where appropriate.

Accomplishments to Date

Refer to the Activities Summary on pages 31-34 for information on the following housing developments:

- Bon Secours Apartments
- Bon Secours Smallwood Summit
- Franklin Terrace
- Eubie Blake Place
- Franklin Mews
- Hollins Phoenix Apartments
- Volunteers of America Chesapeake Pratt House

- As part of the first phase of the Mayor's Project 5000 vacant property acquisition program, the City is pursuing acquisition of several properties in the OROSW area through tax sale foreclosure. If acquisition is successful, these properties will be conveyed for redevelopment.
- Bon Secours is now working on Phase 4 of Bon Secours Apartments in the 1900-2100 blocks of West Baltimore Street.

Strategy 6: Assist residents in becoming homeowners through savings incentives, credit counseling and grants.

Accomplishments to Date

- Bon Secours Baltimore Health System is a Live Near Your Work site, which encourages hospital employees to purchase homes in the community.
- OROSW and Tri-Churches Housing sponsored a homeownership counseling workshop series with 15 participants in 2002.
- OROSW is partnering with the East Harbor Village Individual Development Account (IDA) Program; two participants in 2002.

Future Actions

- Bon Secours will encourage 5 employees to purchase a home in Southwest Baltimore.
- OROSW and Tri-Churches Housing will continue to provide homeownership counseling.
- OROSW will raise funds to develop a homeownership Individual Development Account (IDA)
 Program and a homebuyer's club.
- OROSW will link residents to counseling with local real estate agents, lenders, and title companies.

Strategy 7: Assist victims of predatory lending.

Accomplishments to Date

- OROSW has had preliminary discussions about participation in the Baltimore Homeowner
 Emergency Loan Program (HELP), a partnership between the City, CDFC, Fannie Mae, and CLC, to help victims of predatory lending.
- OROSW links victims of predatory lending to assistance from St. Ambrose Housing Aid Center.

Future Actions

 OROSW will continue work with the Community Law Center to analyze real estate sales data to identify victims and perpetrators of predatory lending.

Strategy 8: Market the community to potential new homeowners.

Accomplishments to Date

 Union Square is on the LiveBaltimore Marketing Center website.

Future Actions

 OROSW will work with LiveBaltimore Marketing Center and other partners to develop a marketing strategy.



 ${\it The~1500~block~of~Hollins~Street,~across~from~Union~Square.}$

GOAL 3: IMPROVE THE HEALTH OF RESIDENTS

Health issues including chronic illness, substance abuse, and infant mortality affect the physical, mental, and spiritual quality of life of southwest Baltimore residents of all ages. OROSW's strategies to improve resident health include educating residents about diet, exercise, and disease prevention; helping substance abusers obtain and benefit from treatment; screening residents to identify health problems; and focusing intensively on children between the ages of 0 and 6 to improve their health and safety.

Strategy 1: Reduce substance abuse and help substance abusers integrate back into the community.

Accomplishments to Date

- OROSW helped conceive and found the Recovery In Community (RIC) program to reduce substance abuse and criminal activity among substance abusers by preparing individuals for formal treatment, linking them to treatment programs, and helping them integrate back into the community.
- Treated 600 people in 2000 and 569 in 2001.
- Reduced average number of arrests among clients from 4 pre-intake to 1 post-intake.

Future Actions

- OROSW will continue to be on the RIC board, assist the program, and support its future funding.
- OROSW will continue to refer residents to the RIC program.

Strategy 2: Coordinate, target, and enhance services to reduce infant mortality, improve maternal health, and reduce the number of accidents for children ages 0-6.

Accomplishments to Date

- The Southwestern Consortium, Baltimore's Success By 6® Partnership, is comprised of various community stakeholders that developed a comprehensive community-based plan to improve the overall health and well being of families with pregnant women and children ages 0-6, and is being implemented under the management of COIL, Inc.
- Funding secured from the Family League of Baltimore and the United Way of Central Maryland.
- The Southwestern Consortium is the United Way's national model for their Success by 6[®] initiative.
- Through nine service agencies, the initiative served 247 families in 2000-2002, with in-home intervention services, medical services, GED training, job placement, and parent training.

Future Actions

 OROSW will continue participation in the Consortium.

Strategy 3: Conduct family health assessments to identify chronic illnesses, including mental health.

Accomplishments to Date

- OROSW held a blood pressure screening day with 60 attendees in 2001.
- OROSW has held educational seminars regarding prostate cancer, heart disease, and other diseases.
- In partnership with the Coalition to End Lead Poisoning, OROSW held a lead poisoning and prevention forum in 2002; 60 participants, 30 children tested.

Future Actions

• OROSW will develop a health screening plan in 2003.

GOAL 4: TURN VACANT LAND INTO ATTRACTIVE OPEN SPACE IN ORDER TO IMPROVE IMAGE AND ENCOURAGE INVESTMENT

The OROSW area has approximately 350 vacant parcels of land, most of which are privately owned, abandoned, and characterized by trash, weeds, rodents, and loitering, generally creating a negative image of the community. Turning these sites, especially on main corridors, into attractive open space is crucial to improving the community's image and stabilizing market conditions. OROSW has developed a comprehensive vacant land management and community greening strategy to improve vacant lots in a simple and low cost way, with the goal of controlling the open space and improving the overall appearance of the neighborhood to attract private investment and bring these sites back into productive use. Future uses could include new development sites, sideyards for adjacent homeowners, or community-controlled open space. Program partners include the Parks and People Foundation, the Neighborhood Design Center, Civic Works, and the City of Baltimore.

Strategy 1: Improve and manage vacant land to improve its appearance.

Accomplishments to Date

- In 2002, OROSW turned six vacant lots into neighborhood identification sign sites with neighborhood signs, flowers, trees, and other landscaping.
- Partial funding secured from Revitalizing Baltimore, the U.S. Forest Service, the Coleman Foundation, Baltimore Community Foundation, the City Department of Housing and Community Development, and the State of Maryland Critical Area Commission.

Future Actions

- Civic Works and OROSW will clean and green 125 lots per year for 3 years.
- OROSW will raise additional funds to supplement funds raised to date.

Strategy 2: Develop an open space plan to transfer lots to homeowners for sideyards, to developers, or to controlled open space.

Accomplishments to Date

- Bon Secours Baltimore Health System, Echo House Multi-Service center and St. Benedicts Church acquired 27 vacant parcels for development projects in 2002.
- OROSW and the Community Law Center helped two homeowners acquire adjacent lots for sideyards in 2002.

Future Actions

- OROSW will assist ten residents to acquire side yards in 2003-2004.
- The City Department of Housing and Community Development is working with Central Baptist Church to explore the feasibility of selling the Cityowned vacant lots in the 2000 block of Booth Street for redevelopment as a church parking lot. Project financing must be obtained by the church.

Strategy 3: Improve the appearance of publicly-controlled open space.

Accomplishments to Date

- The Parks and People Foundation and residents of Franklin Square planted over 100 trees in Franklin Square Park in 2001-2002.
- The City Department of Recreation and Parks plants trees on an ongoing basis to improve the appearance of public space.

Future Actions

 Parks and People and residents will remove asphalt and plant trees and grass at Franklin Square Elementary School.

GOAL 5: IMPROVE YOUTH ACADEMIC PERFORMANCE

Youth are the future of southwest Baltimore. Preparing youth to be self-sufficient adults and community leaders requires helping their families provide safe, supportive, and nurturing homes; helping parents and schools work together to create effective learning environments; linking youth community involvement to youth education; and providing incentives, such as scholarships, to help build key educational assets for youth. The strategies described here build on the work of the Southwestern Consortium, Baltimore's Success By 6® Partnership, described under Goal 3.

Strategy 1: Organize and train parents to strengthen school PTA's and SIT teams.

Accomplishments to Date

 OROSW holds regular workshops with parents and teachers through the Baltimore Education Network.

Future Actions

- OROSW will continue education workshops.
- OROSW requests that OROSW area school principals attend education workshops to develop a dialogue with parents around student performance.

Strategy 2: Offer youth academic and social mentoring, family intervention and counseling, and increased access to recreation.

Accomplishments to Date

- OROSW has been designated as a Youth Consolidated Grant area and a Neighborhood Youth Initiative area for targeted state and federal resources to support youth mentoring, family counseling, and youth recreation.
- OROSW, through it's partner Community Impact!
 Baltimore, has been designated as the westside
 Turning the Corner site and will provide intensive
 mentoring and tutoring to 105 middle school-age
 youth who reside in OROSW. The program began in
 summer 2002.

Future Actions

To implement OROSW's Youth Strategy, the following initiatives will begin in November, 2002:

- Offer youth individual and family counseling through the Creating Lasting Connections Program and Enhanced Structural Family Therapy.
- Increase after-school activities by enhancing the capacity of three after-school programs.
- Assist parents in advocating for their children at the local schools, through training and attending school meetings with parents.
- Develop high-school age youth leadership skills by developing "Youth Street Teams" that promote different OROSW projects while teaching youth public speaking, leadership and strategic planning
- Help youth obtain paid internships by paying for 50% of the youths' time at local businesses.

Strategy 3: Offer scholarships to youth who are active in community programs and projects.

Accomplishments to Date

Community Impact! Baltimore and OROSW gave 12 college scholarships in 2001, and 12 in 2002, to area high school seniors.

Future Actions

 Community Impact! Baltimore will offer additional scholarships to OROSW youth in 2003.

Strategy 4: Prepare children to learn in school by helping parents read and properly play with them.

Accomplishments to Date

- The Southwestern Consortium, Baltimore's Success By 6® Partnership, is comprised of various community stakeholders that developed a comprehensive community-based plan to improve the overall health and well being of families with pregnant women and children ages 0-6, and is being implemented under the management of COIL, Inc.
- The Partnership served 247 families in 2000-2002, in part through the Success by 6[®] home visiting program, which trains mothers in parenting skills, including reading to their children, by utilizing the Healthy Start and Parents as Teachers prenatal and child development home visiting models.
- Funding secured from the Family League of Baltimore and the United Way of Central Maryland.

Future Actions

 The network of youth service providers will continue to train parents in these skills through the Success By 6[®] partnership.



These OROSW youth are part of the Turning the Corner Achievement Program/Southwest, which helps OROSW youth achieve success in middle school. These sixth graders, from several OROSW elementary schools, are getting ready to attend Diggs-Johnson Middle School.

GOAL 6: ASSIST RESIDENTS IN ATTAINING QUALITY EMPLOYMENT

Approximately 45 percent of southwest Baltimore's working age population is not employed. For those that are seeking work, limited education and training are key challenges. Approximately 80 percent of those who enter Southwestern High School as freshman do not graduate, and 25 percent of southwest Baltimore adults did not complete education beyond elementary school. Working in concert with strategies for improving youth academic performance (Goal 3) and helping residents create personal wealth (Goal 7), OROSW helps residents attain employment by helping develop career plans and connecting them to skills training and jobs.

Strategy 1: Help area adults become job-ready and obtain employment.

Accomplishments to Date

- OROSW hired Goodwill Industries of the Chesapeake to train and place residents in jobs.
- In 2000-2002, Goodwill placed over 300 residents in jobs; retention rate in 2000 was 65%.

Future Actions

- OROSW will continue all job readiness programs.
- OROSW will seek funding from the Mayor's Office of Employment Development to support OROSW's partnership with Goodwill.

Strategy 2: Help area youth develop career plans.

Accomplishments to Date

- The Bon Secours Youth Employment and Entrepreneurship program helps over 65 youth per year through financial literacy training and development of educational and career plans.
- Of 8 seniors participating in 2002, 5 were accepted into
 4- year colleges; and 3 into 2-year colleges.
- 40 youth obtained after-school and summer jobs in 2001.
- OROSW's Individual Development Account (IDA) program provides a 3:1 match for every dollar saved by youth for education; nine youth in 3-year savings program.
- Funding secured from Bon Secours Mission Fund;
 Annie E. Casey Foundation; Abell Foundation;
 Erickson Foundation; Open Society Institute,
 Community Impact! Baltimore; Aaron and Lily Strauss
 Foundation; Provident Bank; and the U.S. Dept. of
 Health and Human Services.

Future Actions

 OROSW will continue the program, serving 65 youth per year, with a goal of 8 youth per year accepted to college.

Strategy 3: Connect job-ready individuals with skills training programs.

Accomplishments to Date

 OROSW, Goodwill, Bon Secours Hospital, and local trade unions provide residents with skills training, placing 9 residents at Bon Secours Hospital and 2 with unions in 2001-2002.

Future Actions

OROSW will continue the partnerships.

GOAL 7: ASSIST RESIDENTS IN CREATING PERSONAL WEALTH

Building the financial assets of individuals and families is the key to moving many southwest Baltimore residents beyond living from paycheck to paycheck and toward greater choice and self-sufficiency. In turn, building local financial assets keeps resources within the community. OROSW's strategies for building the personal wealth of residents include offering financial literacy and money management counseling; providing free assistance with financial services; and establishing a community-based financial institution called Our Money Place to provide residents access to locally-based, mainstream financial services. These strategies work in tandem with strategies to facilitate homeownership (see Goal 2), since homes are the single most significant financial asset, and source of personal wealth, for many southwest Baltimore residents.

Strategy 1: Offer residents access to inexpensive, locally-based mainstream financial services.

Accomplishments to Date

- Study completed on Southwest Baltimore resident financial service needs.
- Social Security Administration Baltimore Federal Credit Union agreed to open services in Southwest Baltimore.
- OROSW completed a business plan to open "Our Money Place," a community-based financial institution that will provide inexpensive, mainstream financial services.
- Funding secured from St. Paul Companies; Annie E. Casey Foundation; Bon Secours of Maryland Foundation.

Future Actions

- OROSW will negotiate space with Westside Shopping Center.
- Our Money Place will open in November 2002.

Strategy 2: Offer residents financial literacy, money management and financial counseling training.

Accomplishments to Date

- OROSW held its first 3-part financial literacy training series in 2002 with 15 participants.
- OROSW's Youth Entrepreneurship and Employment Program (YEEP) provided financial literacy training to 35 youth in 2001-2002.

Future Actions

- OROSW will hold additional financial literacy trainings.
- OROSW will recruit financial planners to assist moderate/middle income residents.

Strategy 3: Provide residents with free income tax preparation.

Accomplishments to Date

OROSW/Bon Secours operated a Voluntary Income Tax Assistance (VITA) site during the 2002 tax season. 108 residents utilized this service, and OROSW referred 35 residents to other VITA sites with volunteer tax attorneys for assistance, saving residents \$46,475 in tax preparation fees.

Future Actions

 OROSW will increase the number of residents served to 200 in the 2003 tax season.

GOAL 8: IMPROVE THE PHYSICAL INFRASTRUCTURE OF THE COMMUNITY

As OROSW residents from different neighborhoods united in planning along a number of fronts, conversations about a better future coalesced not only around key issues, but also key places – places that are important to all the neighborhoods in the coalition and where longer-term thinking is required. Because of their high visibility and their linkages to key commercial, recreational, historical, and transportation amenities, the future of these places is central to the future of southwest Baltimore.

Strategy 1: Improve the appearance of southwest Baltimore Gateways.

GATEWAYS. Six major gateways traverse southwest Baltimore: Wilkens Avenue, Frederick Avenue/Pratt Street, Mulberry Street, Baltimore Street, Fulton Avenue, and Monroe Street. Since these gateways convey an image about southwest Baltimore, improving their appearance is a key piece of making OROSW neighborhoods more attractive places and encouraging investment in the community. OROSW's vacant land management program (see Goal 4) will work in tandem with significant existing and planned City investment in OROSW gateways to enhance the appearance of these streets.

Accomplishments to Date

- Several OROSW neighborhoods worked with the City Planning Department and the Neighborhood Design Center to develop a streetscape plan that brings back the tree-lined median that existed many decades ago along Wilkens Avenue.
- The City Office of Transportation has designed the Wilkens Avenue reconstruction between Gilmor and Fulton, and design is underway for the section between Fulton and Dukeland.
- OROSW worked with the State Office of Planning, the State Highway administration, the City Planning Department, and the owner of Westside Shopping Center to develop and raise funding through a state Smart Growth grant for Frederick Avenue streetscape improvements.
- 75 vacant parcels on main corridors have been identified as priorities for the first phase of OROSW's vacant land management program.
- The City Office of Commercial Revitalization has installed street banners in the West Pratt Street and West Baltimore Street commercial areas as part of the Mayor's Gateways Program.
- Frederick Avenue is part of the Historic National Road, recently designated an "All-American Road" by the Federal Highway Administration through it's Scenic Byways Program. This designation was the result of a planning effort led by the Maryland Office of Planning in partnership with the Maryland Office of Tourism Development, the Maryland State Highway Administration, the Maryland Historical Trust, the Maryland Department of Natural Resources, several City agencies, and many community organizations including OROSW.

Future Actions

See Activity Summary on pages 31-34 for more information on these capital projects:

- Frederick Avenue Resurfacing
- Edmondson Avenue Resurfacing
- Historic National Road/Southwest Gateway project improvements
- Wilkens Ave Reconstruction
- Route 40 Streetscaping
- Franklin/Mulberry Streetscaping
- Franklintown Road Resurfacing
- Frederick Avenue Bridge over the Gwynns Falls
- Wilkens Avenue Bridge over the Gwynns Falls
- OROSW will conduct a planning process for Baltimore St., Fulton Ave. and Monroe St.
- OROSW's vacant land management program will improve the vacant lots along these corridors
- OROSW will work with partner organizations to develop and market heritage tourism opportunities along the Historic National Road.

Strategy 2: Make the West Baltimore MARC Station an attractive and pedestrian-friendly transit hub and encourage transit-oriented development around it.

WEST BALTIMORE MARC STATION. This station is one of Baltimore's three train stations to Washington, D.C. and is also along a potential future light rail line (The Red Line) leading westward along Route 40 from downtown Baltimore. In addition, the station is surrounded to the north (Rosemont) and the south (OROSW) by mostly strong and stable residential blocks. Given the affordability of housing in Baltimore compared to Washington, D.C., and the attractiveness of blocks adjacent to the MARC station, OROSW would like to work with local and state government to improve the station's appearance and pedestrian accessibility as well as identify ways to promote it as a transit hub, target housing investment around the station, and investigate the potential for transit-oriented development, such as retail and/or public facilities, adjacent to the station.



New trees and sidewalks next to the West Baltimore MARC Station (See pages 32 and 33 for project details).

Accomplishments to Date

The Maryland Transit Administration has implemented significant parking lot and streetscape improvements on and adjacent to the MARC Station (see Activities Summary on pages 31-34 for more information on these improvements).

- OROSW requests that MTA consider developing a plan to make this a transit hub.
- OROSW requests that the City Office of Transportation and MTA identify ways to improve pedestrian access to the MARC station.
- The Planning Department will work with other City agencies, surrounding neighborhoods, and the MTA to explore possibilities for Transit Oriented Development around this site.

Strategy 3: Develop a long-term "Gwynns Falls Vista Park" redevelopment plan.

"GWYNNS FALLS VISTA PARK" REDEVELOPMENT CONCEPT. The Gwynns

Falls Greenway, Baltimore City's first recreational greenway, will stretch fourteen miles from Gwynns Falls/Leakin Park to the Inner Harbor, with its central portion running along the western boundary of OROSW. The greenway is seen as a key asset by OROSW residents, but a key portion of it along Franklintown Road (north of Frederick Avenue and south of Baltimore Street) is almost entirely blocked from community access by an industrially-zoned area that occupies the heights overlooking the river valley. First occupied by 19th century butcheries and breweries that used horses and carriages and had few residential neighbors, many of these sites are now vacant and others are occupied by businesses with trucks that cannot negotiate the narrow street without driving the wrong way on a one-way street and driving on sidewalks in front of homes. A community planning process and an industrial study that included residents, businesses, and several City agencies, concluded that the most appropriate future use for these sites is not industrial. In order to capitalize on the key asset of the Gwynns Fall Greenway and stabilize a neighborhood that is experiencing increasing conflicts with industrial uses in this location, OROSW recommends exploration of a long-term redevelopment plan to create a "Gwynns Falls Vista Park" that would overlook the Gwynns Falls Valley and create a link between the neighborhood and the park while adding value to both.

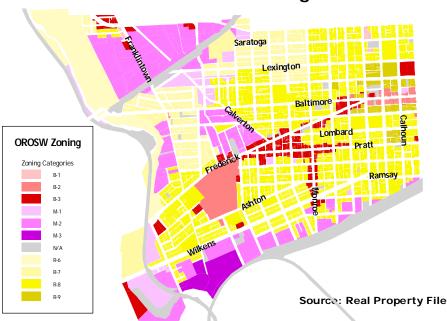
Accomplishments to Date

- OROSW commissioned an industrial study funded by the Abell Foundation that recommended converting this area from industrial use to uses that are more compatible with the adjacent residential area and the Gwynns Falls Greenway.
- The "Gwynns Falls Vista Park" redevelopment concept was developed with resident and business involvement.
- Baltimore Development Corporation secured funding from the EPA for partial Phase One environmental assessments of 38 properties in this area.
- Discussions have been held with CHAP regarding historic preservation aspects.

Future Actions

- OROSW will raise funds to develop a detailed master plan that will also include the "Southwest Town Center" area discussed below.
- The City Departments of Recreation and Parks, Planning, HCD, and BDC will assist in developing a scope for the master plan and will participate in the planning process.
- OROSW will take the lead role in raising funds for phased plan implementation.
- If funds are raised, OROSW and the Action Group of Shipley Hill will develop a plan for vacant land management during the land acquisition process.
 - The City Office of Transportation has conducted a site assessment and has identified four locations for speed humps to discourage speeding on Franklintown Road between Baltimore and Frederick.

OROSW Zoning



Strategy 4: Develop a long-term "Southwest Town Center" redevelopment plan.

"SOUTHWEST TOWN CENTER" REDEVELOPMENT CONCEPT.

The industrial area across Frederick Avenue from Westside Shopping Center is mostly vacant and is a highly unattractive area located between several assets: the Historic National Road (Frederick Avenue), an attractive new apartment building (Hollins Phoenix), the historic Eigenbrott Brewery building, and Westside Shopping Center. A

community planning process and an industrial study that included residents, businesses, and several City agencies, concluded that the most appropriate use of this area is not industrial, and that the area calls for new and creative thinking, especially given the recent exit of several businesses from the area. OROSW recommends exploration of a long-term redevelopment plan for converting this area from heavy industrial uses to a mix of uses, particularly public uses, that are more compatible with adjacent uses and more attractive from Frederick Avenue.





Left: Hollins Phoenix Apartments (See page 30 for project details). Right: Vacant industrial land to the south of the Hollins Phoenix.

Accomplishments to Date

- OROSW commissioned an industrial study funded by the Abell Foundation that recommended converting this area from heavy industrial uses to a mix of uses, particularly public uses, that are more compatible with adjacent uses and more attractive from Frederick Avenue.
- The "Southwest Town Center" redevelopment concept was developed with resident and business involvement.

- OROSW will raise funds to develop a detailed master plan that will also include the "Gwynns Falls Vista Park" area discussed above.
- The City Departments of Recreation and Parks, Planning, HCD, and BDC will assist in developing a scope for the master plan and will participate in the planning process.
- OROSW requests that any development proposals for this area be reviewed with particular attention to the appearance from Frederick Avenue.

ACTIVITIES AND IMPLEMENTATION

OROSW AREA ACTIVITY SUMMARY (SEE MAP INSERT AT END OF DOCUMENT)

Current Activities	Private	Public Resources
	Resources	
Gwynns Falls Greenway. This is the City's first recreational greenway, stretching 14 miles from Gwynns Falls/Leakin Park to the Inner Harbor. Phase One, from Gwynns Falls/Leakin Park to Leon Day Park, is complete. Phase Two, which will run along OROSW's western boundary from Leon Day Park to Carroll Park, is expected to be complete by winter 2002. Phase Three, from Carroll Park to the Inner Harbor, will be advertised in early 2003, and will be completed in 2004.	Trust for Public Land	\$7.2 million total (federal TEA-21 program).
Bon Secours Apartments Phases I-III. Since 1997, the Bon	\$2.3 million total	\$7.6 million total
Secours of Maryland Foundation has been working with Enterprise Homes, the City, and other partners to revitalize rowhouses in the 1800-2000 blocks of West Baltimore Street, creating a mix of 1-, 2-, and 3-bedroom apartments through rehabilitation of vacant rowhouses. 90 units were created in the first three phases of the project. There is a waiting list of over 300 households for Bon Secours Apartments.	Sources/Partners: Bon Secours of Maryland Foundation, Enterprise Homes; Sun Trust Bank; Federal Home Loan Bank of Atlanta	By Source: \$730,000 (City HOME funds) \$2.8 million (RHPP loan from State CDA) \$4.1 million (from sale of federal tax credits)
Hollins Phoenix Apartments. In 1998, a private developer	\$363,220 total	\$5.4 million total
worked with COIL C.E.D.C. to construct a 60-unit apartment building on this site, which had been a major dumping ground since a fire destroyed the building that previously occupied the site. The Southwest Town Center planning process will identify potential new uses for the vacant industrial land between this	Source: Harbor Bank	By Source: \$1 million (RHPP loan from State CDA) \$4.4 million (from sale of federal tax credits)
property and Westside Shopping Center. Home Improvement Grant Program. OROSW received	Bon Secours of	\$113,000 total
funding from the state Community Legacy Program to provide \$1,000-\$5,000 home improvement grants in target areas. One target area is between Fayette (south), Mulberry (north), Warwick (west), and Carey (east), adjacent to the West Baltimore MARC Station and Bon Secours Hospital and including part of the Franklin Square Historic District. The second area is around Westside Shopping Center and along Wilkens Avenue. Program marketing is underway, and several potential grant recipients have been identified.	Maryland Foundation	By Source: \$95,000 (State Community Legacy Program \$18,000 (state DHCD capacity- building grant)
Bon Secours Smallwood Summit. This Bon Secours project is	\$200,000 total	\$7.8 million total
a 90-unit senior housing project located on the site of a former potato chip factory that had been vacant for several years. Construction is underway, and the opening is anticipated early in 2003.	Sources/Partners: Bon Secours of Maryland Foundation; Enterprise Homes; Weinberg Foundation	By Source: \$741,233 (City HOME funds; this funding was committed prior to the City's moratorium on senior housing funding) \$1.1 million (RHPP Loan from State CDA) \$5.8 million (from sale of federal tax credits)
Franklin Terrace. In 1990, Enterprise Homes completed 66 units of new construction for homeownership in the 1500 block of Penrose, the 1500 block of Lexington, and the 200 block of North Gilmor.	Enterprise Homes	\$506,333 total By source: \$240,000 (City HOME funds) \$266,333 (City CDBG funds)

Current Activities, Continued	Private Resources	Public Resources
Eubie Blake Place Housing. In the late 1990s, the Community Building Group rehabilitated over 30 units in the 1500, 1600, and 1700 blocks of West Lexington.	Community Building Group	\$270,000 from City HOME Funds
Franklin Mews. In the late 1990s, the Franklin Square Community Association was the lead developer for this project, which rehabilitated eight units in the 300 block of Gilmor, 1600 block of West Saratoga, 1600 block of West Lexington, and 300 block of North Stricker.	\$626,000 total Franklin Square Community Association	\$240,000 (City HOME Funds)
Baltimore Street Apartments. Harlem Park Revitalization Corporation is redeveloping 10 HUD houses in the 1400 and 1500 blocks of West Baltimore Street into apartments. This project will bring life to commercially-zoned properties that have had no viable commercial use in recent years.	\$600,000 total Sources/Partners: Harlem Park Revitalization Corp; CDFC; McCauley Institute	
Bon Secours Hospital Renovations. In-patient and out-patient psychiatric units were constructed; and improvements were made to the Emergency Department.	\$3.7 million Bon Secours Baltimore Health System	
Bon Secours Community Support Center. This facility, constructed in 1997, houses the Bon Secours Family Support Center, office space for the Bon Secours of Maryland Foundation, and meeting space for community organizations including OROSW.	\$1.8 million Bon Secours Baltimore Health System	
Volunteers of America Chesapeake Pratt House. This project, completed in 2002, will provide transitional housing and support services for up to 35 homeless women with children.	\$400,000 total	\$5.2 million total
	Sources: Volunteers of America; Federal Home Loan Bank; SunTrust Bank	By source: \$700,000 (City HOME funds) \$100,000 (City HOPWA funds) \$470,098 (RHPP Loan from State CDA) \$970,576 (State Transitional Housing funds) \$3 million (from sale of federal tax credits)
Montgomery Park. The former Montgomery Ward warehouse, just southwest of the OROSW area and adjacent to Carroll Park, is being redeveloped for office space. The 1.3 million square-foot project will include high-tech office space, an on-site day care facility, a food court, an auditorium, and an athletic club.	\$49.6 million total Sources/Partners: Sam Himmelrich and Associates; CitiBank; Chevron; Rewards Plus; Lubert-Adler Real Estate Investment Fund	\$14.5 million total By source: \$8 million (HCD Section 108 Loan) \$1 million (Brownfield Economic Development Initiative grant) \$4.5 million (Empower Baltimore Development Corporation) \$2 million (Md. DBED Brownfields Revitalization funds)

Current Activities, Continued	Private	Public Resources
Westside Shopping Center Improvements. Between 1990 and 2000, an additional 100,000 square feet of retail space was created in the shopping center; the parking lot was repaved; and facades were improved on previously existing space.	\$15 million total United Holdings Inc.	
Commercial District Banners. The City Office of Commercial Revitalization installed street banners in the West Pratt Street and West Baltimore Street (SOWEBO) Commercial Districts.		\$5,500 (HCD Commercial Revitalization)
West Baltimore MARC Station Improvements. Improvements were made to Parking Lot A including parking lot rehabilitation and enlargement, new sidewalks, fencing, lighting, landscaping, retaining walls		\$450,000 Maryland Mass Transit Administration
Communities Organized to Improve Life (COIL), Inc. Activities of this community-based organization include the Southwest Senior Center, the COIL Learning Bank, and the Southwest Sanitation Task Force. The Southwest Senior Center provides health, education, recreation, and other services to seniors. The COIL Learning Bank provides reading, writing, math, computer classes, and other educational programs for area residents.	A.C. and Penny Hubbard Foundation; Alderman Charitable Foundation; Alex Brown and Sons Charitable Foundation; Allfirst Foundation; Catholic Campaign for Human Development; Derby Mason Family Fund; Earl and Annette Shawe Family Foundation; Grayson Family Foundation; Harry and Jeannette Weinberg Foundation; Hearst Foundation; James and Patricia Goodyear Family Foundation; Jean and Sidney Silber Foundation; Joseph Meyerhoff Memorial Trust; Joseph P. Desanis and Joseph Sebly Scholarship Foundation; Linehan Family Foundation; Mangione Foundation; Mary L. Ryan and Arthur P. Ryan Family Fund; Mercy Mission Fund; Oprah Winfrey Angel Network; Shelter Foundation; Sylvan Learning Foundation; United Way; Baltimore Sun; McCormick and Co.; Verizon	\$1.1 million (CDBG, 1997-2002) Commission on Aging and Retirement Education
COIL Community Economic Development Corporation, Inc. Activities of this community-based organization include housing counseling, planning, rehabilitation, and rental property management.		\$300,000 (CDBG, 1997-2002) U.S. HUD
Franklin Square Community Association. Activities of this community-based organization include youth, senior, and crime prevention programming; public information; and housing counseling, planning, and rehabilitation.	Bon Secours of Maryland Foundation Advocates for Children and Youth	\$532,500 (CDBG, 1997-2001)

Planned Activities	Private Resources	Public Resources
"Our Money Place" Credit Union. OROSW has worked with several partners including the Social Security Administration Baltimore Federal Credit Union to open a new credit union located at Westside Shopping Center. "Our Money Place" is expected to open in November, 2002.	\$400,000 will be raised from private resources	
OROSW Vacant Land Management Strategy. With funding from the City and other sources, OROSW is working with partners to implement a 3-year vacant land management strategy to improve and maintain over 350 vacant lots and facilitate their transfer to homeowners for sideyards, to community groups for longer-term stewardship, and to private developers.	\$150,000 total proposed Sources: Revitalizing Baltimore; Baltimore Community Foundation;	\$181,000 total By Source: \$150,000 (HCD-NPP bond funds) \$31,000 (State Critical Area Commission)
Bon Secours Chesapeake Apartments. Building on the success of Bon Secours Apartments Phases I-III, Bon Secours is now working on this project, which will provide an additional 30 units (27 rehab and 3 new construction). There is a waiting list of over 300 households for Bon Secours Apartments.	\$150,000 total proposed Source: Federal Home Loan Bank of Atlanta	\$3.4 million total proposed By Source: \$600,000 (City Home funds) \$238,000 (HCD Lead Hazard Reduction funds) \$2.6 million (sale of tax credits)
"Gwynns Falls Vista Park" and "Southwest Town Center" Redevelopment Concepts. To capitalize on key assets including the Gwynns Fall Greenway, the Historic National Road, the new Hollins Phoenix apartment building, the historic Eigenbrott Brewery building, and Westside Shopping Center, OROSW recommends exploration of a long-term redevelopment plan to convert these areas from predominately industrial uses to a mix of uses that are more compatible with adjacent uses.		\$13,000 (EPA Brownfields partial Phase One assessment funds)
West Baltimore MARC Station Improvements. Improvements will be made to Parking Lot B including parking lot rehabilitation and enlargement, new sidewalks, fencing, lighting, landscaping, retaining walls.		\$350,000 (MTA) construction in 2003
Hollins-Payson Library ReUse. Since this library branch was closed, the current tenants and potential new tenants have been working to identify funding to enable community-based programs to remain in the building.	Funding not identified	
Wilkens Avenue Reconstruction/Streetscape. This project, from Gilmor on the east to Dukeland on the west, will include an expanded median with trees and sidewalk improvements.		\$5.2 million (Transportation) Gilmor to Fulton – construction completed in Fall 2002 Fulton to Dukeland – advertisement in Winter 2002; construction in Summer 2003
Frederick Avenue Resurfacing. This project will resurface Frederick Avenue from Font Hill to Bentalou.		\$800,000 (Transportation) advertisement in June 2002; construction begins Fall 2002
Franklin/Mulberry Streetscape. Warwick to Pulaski.		\$900,000 (Transportation) currently under construction
Route 40 Streetscape. Monroe to Fremont.		\$350,000 (Transportation) construction begins summer 2002
Franklintown Road Resurfacing. Baltimore Street to Edmondson Avenue		-advertisement Fall 2002; construction begins Spring 2003
Wilkens Avenue Bridge over the Gwynns Falls.		\$5 million (Transportation) design in 2003; construction in 2005/2006
Frederick Avenue Bridge over the Gwynns Falls.		\$6 million (Transportation) under design; advertise, Fall 2003

City Implementation Actions

This section describes specific implementation requests that OROSW has presented to City agencies during the planning process, as well as the response from each City agency. This section <u>does not include</u> the implementation actions for which OROSW or other partners will take the lead, nor does it include many existing or planned City investments in or adjacent to the OROSW area, or those that are the result of more specific program and project development activities (such as OROSW's Vacant Land Management Program and Bon Secours Apartments). The Activity Summary on pages 31-34 summarizes key existing and planned investments, from public and private sources, in the OROSW area, while each of the strategies described on pages 16-30 of the plan identify future implementation actions for which OROSW will take the lead.

Short-Term City Action Requests

OROSW Requests of City	City Commitments /Comments
OROSW lighting requests:	Office of Transportation:
	-Office of Transportation staff have met with community leaders at all sites. The issues and solutions vary by location, but one or more of the following improvements will be made at each of the sites: increasing wattage, cutting tree limbs that block lighting, cleaning lenses, and/or adding new light poles.
Change lighting to street-level lighting: -Rear of the 2100 blk of Vine.	-approaches such as lens cleaning and increasing wattage will be considered.
Increase lighting: -E. Lynne from St. Benedict to Frederick; -Dulany from Brunswick to Millington; -St. Benedict from Brunswick to Millington; -Holy Cross Church.	-Some trees will be cut; lenses will be cleaned; wattage will be increased; adding new poles will be considered in some areas.
-200-400 Blks S. Bentalou; -1900-2100 Blks Wilhelm; -300-400 S. Smallwood; -200-400 Blks of Furrow St. in the front; -Around Franklin Square Rec. Center- 122 N. Vincent St.	-Some trees will be cut; wattage will be increased on some bulbs; upgrading lights on three sides of the recreation building will be explored.
OROSW requests that the City provide information including cost estimates on various ways to increase lighting.	
OROSW is open to discussing lighting funding partnerships with the City.	
OROSW requests continuation of Local Law Enforcement Block Grant funding from the Police Department for community organizers in calendar year 2003.	Police: The Baltimore Police Department will utilize Local Law Enforcement Block Grant funding to support OROSW's community crime reduction and prevention efforts.
	Change lighting to street-level lighting: -Rear of the 2100 blk of Vine. Increase lighting: -E. Lynne from St. Benedict to Frederick; -Dulany from Brunswick to Millington; -St. Benedict from Brunswick to Millington; -Holy Cross Church. -200-400 Blks S. Bentalou; -1900-2100 Blks Wilhelm; -300-400 S. Smallwood; -200-400 Blks of Furrow St. in the front; -Around Franklin Square Rec. Center- 122 N. Vincent St. OROSW requests that the City provide information including cost estimates on various ways to increase lighting. OROSW is open to discussing lighting funding partnerships with the City. OROSW requests continuation of Local Law Enforcement Block Grant funding from the Police Department for

Short-Term City Action Requests, Continued

Goal and Strategy	OROSW Requests of City	City Commitments /Comments
Goal 2, Strategy 4: Implement block	OROSW tree planting requests:	Rec and Parks:
improvements identified in neighborhood plans.	Repair trees sticking out of sidewalk: -2100 Block of Vine	-no trees sticking out of sidewalk were identified in site check
	Remove Dead trees and plant new trees:	-Completed in October 2001
	-1900- 2100 Blks of W. Fayette; -1900-2100 Blks of W. Lexington;	-1900 and 2100 blocks completed in October 2001; 2000 block not completed because there are no tree pits
	-unit Block-300 Blk of N. Pulaski	- not completed because there are no tree pits
	Plant New Trees:	
	-unit block-300 block N. Smallwood	- not completed because there are no tree pits
	-215 S. Monroe St.	- not completed because there are no tree pits
	-1900-2100 blocks of Hollins Street	-Completed in October 2001
		-OROSW will work with the Parks and People Foundation to create tree pits where warranted to meet the above requests
Goal 2, Strategy 4:	OROSW Demolition requests:	HCD:
Implement block improvements identified in	-2000 block of Boyd Street -2226 and 2228 Frederick Ave.	-demolished in summer 2002
neighborhood plans.	-2600 Block of W. Fayette Street	-the even side will be demolished; the odd side will be addressed with code enforcement
	-200-236 S. Mount St. and convey title to Ready-Built	-Request needs to be clarified
	-400 block (odd) of S. Pulaski	-demolition of some properties on this block can proceed, but further clarification of specific properties is required
	-2201, 2203 and 2205 Christian	-these properties, plus 2207 Christian Street, are on the demolition list
	-2100 block of Christian	-vacants in this block will be addressed through code enforcement, since vacants are too widely dispersed for demolition
	-2652-56 St. Benedict St.	-On demolition list
	-2500 block Boyd -2500 block Emerson	-There are too many occupied houses on these blocks for whole-block demolition to proceed

Short-Term City Action Requests, Continued

Goal and Strategy	OROSW Requests of City	City Commitments /Comments
Goal 2, Strategy 4:	OROSW Street Sign requests:	Office of Transportation:
Implement block improvements identified in neighborhood plans.	Four-way stop signs:	Most of the requested sites do not meet the warrants for 4-way stop signs, but Office of Transportation staff have met with community leaders to determine the nature of the
Goal 1, Strategy 1: Organize residents at the block level to		issue(s) at each intersection and explore alternative solutions.
alleviate crime and grime issues	-Hollins and Pulaski	-alternatives to four-way stop signs are being considered.
	-Hollins and Payson Sts	-Parking restriction is being lengthened at Hollins and Payson Street to improve visibility; and twoway clips will be added to existing stop signs.
	-Mount and Fayette	-Two-way clips will be added to existing stop sign.
	-Mount and McHenry	-Two stop signs added to make this intersection a four-way stop.
	Replace One-way signs:	
	-300-400 Blks S. Bentalou	One-way indicators have been replaced at both locations
	Place "Slow, Children at Play" signs:	
	-2300 Block of Ashton St. (ABC Park);	
	-400 Block of S. Stricker (Traci Atkins Park)	Work orders issued for "Playground" signs at both locations
Goal 2, Strategy 4: Implement block	OROSW Street painting requests:	Office of Transportation:
improvements identified in	Paint yellow line down the middle of street: -Hollins Street	-Double-center lines on Hollins completed
neighborhood plans.	-N. Stricker Street Baltimore to Mulberry	-Double-center lines on N. Stricker completed
	Paint cross-walks:	
	-Gilmor & Pratt	-Cross-walks completed at Gilmor and Pratt
Goal 2, Strategy 4: Implement block	OROSW Sidewalk requests: -in front of the new community sign and park at Hollins and	Office of Transportation:
improvements identified in neighborhood plans.	Calverton Rd2700 block of W. Fairmount -Unit block of N. Franklintown Rd	-By City ordinance, footway repairs are the responsibility of adjacent property owners. Neighborhood representatives will be advised of this fact to determine how they would like to proceed.

Short-Term City Action Requests, Continued

Goal and Strategy	OROSW Requests of City	City Commitments /Comments
Goal 2, Strategy 4: Implement block improvements identified in neighborhood plans.	Gate/fence vacant land: -2620-24 St. Benedict Street -2639-41 Dulaney St.	The City role is not entirely clear. These properties are privately owned. The community should contact the owners and request permission to install fencing. Fencing must be built in accordance with applicable zoning and building codes.
Goal 2, Strategy 4: Implement block improvements identified in neighborhood plans.	Tot Lot in 2500 block of Boyd	Rec and Parks: This tot lot was completed in summer 2001.
Goal 2, Strategy 4: Implement block improvements identified in neighborhood plans.	OROSW Alley Gating requests: -rear of the 300 blk of S. Mount Stat "T" alley near 215 S. Monroe	DPW: -DPW Right-of-Way Section is investigating the feasibility of these requests, and working to clarify the review process.
Goal 2, Strategy 5: Support housing developments where appropriate.	Bon Secours/Unity Properties requests City acquisition assistance for several vacant properties in strong blocks for redevelopment.	HCD: Through the City's Project 5000 property acquisition program, the City has identified several properties in the OROSW area for which HCD is pursuing acquisition through tax sale foreclosure. If acquisition through tax sale foreclosure is successful, these properties will be conveyed for redevelopment to entities that may include Bon Secours/Unity Properties.
Goal 6, Strategy 1: Help area adults become job-ready and obtain employment	OROSW recommends that the Office of Employment Development provide funding to support Goodwill's partnership with OROSW in calendar year 2003.	Mayor's Office of Employment Development: MOED funding is strictly limited to contracting with state approved vendors or training organizations that respond competitively to requests for proposals released to serve specific populations. MOED will meet with OROSW to identify potential ways to help OROSW achieve its employment development goals.
Goal 8, Strategy 3: Develop a long- term "Gwynns Falls Vista Park" redevelopment plan.	As a short-term action to address some of the issues to be addressed by the long-term plan, OROSW requests that the City Office of Transportation install speed humps on South Franklintown Road to discourage speeding and improve pedestrian safety.	The Office Of Transportation has identified four locations on S. Franklintown Road for potential speed hump installation; a petition form has been provided to the Action Group of Shipley Hill to solicit resident support for each location.

Long-Term City Action Requests

Goal and Strategy	OROSW Requests of City	City Commitments /Comments
Goal 4, Strategy 2: Develop an open	Central Baptist church would like to	HCD:
space plan to transfer lots to homeowners for sideyards, to developers, or to controlled open	acquire all of the City-owned vacant lots in the 2000 block of Booth Street for use as a parking lot	-the church has been granted a right of entry to examine site conditions
space.		-the church must demonstrate project financing before sale of the property can be considered
Goal 8, Strategy 1: Improve the appearance of southwest Baltimore		Office of Transportation:
Gateways.	Wilkens Ave Reconstruction/Streetscape	Gilmor to Fulton – construction begins in Summer 2002 Fulton to Dukeland – advertisement in Winter 2002; construction begins in Summer 2003
	Frederick Avenue Resurfacing	Advertisement in June 2002; construction begins in Fall 2002
	Historic National Road/Southwest Gateway Project improvements	FY 03 \$95,000 (must coordinate brick crosswalks with Frederick Avenue resurfacing project)
	Franklin/Mulberry Streetscape	Currently under construction
	Route 40 streetscape	construction began Summer 2002
	Franklintown Resurfacing	advertisement in Fall 2002; construction begins in Spring 2003
	Wilkens Avenue Bridge over the Gwynns Falls	design to begin in 2003; construction in 2005/2006
	Frederick Avenue Bridge over the Gwynns Falls	currently under design; advertisement in Fall 2003
Goal 8, Strategies 3 and 4: Develop a long-term "Gwynns Falls Vista Park" and "Southwest Town Center" redevelopment plan.	OROSW requests that the City Departments of Recreation and Parks, Planning, HCD, and BDC assist in developing a scope for the master plan	The City Departments of Recreation and Parks, Planning, HCD, and BDC will assist in developing a scope for the master plan and will participate in the planning process.
Goal 8, Strategy 2: Make the MARC Station an attractive and pedestrian-friendly transit hub and encourage transit oriented development around it.	OROSW requests that the Planning Department and MTA explore possibilities for transit-oriented development around the West Baltimore MARC Station.	The <u>Planning Department</u> and the <u>Office of Transportation</u> will work with other City agencies, surrounding neighborhoods, and the MTA to explore possibilities for transitoriented development around the MARC Station.
	OROSW requests that the City Office of Transportation and MTA identify ways to improve pedestrian access to the MARC station.	The Office of Transportation will investigate the warrants for installing a traffic signal at the corner of Smallwood and Mulberry.

Ongoing City Action Requests

Goal and Strategy	OROSW Requests of City	City Commitments /Comments
Goal 1, Strategy 2: Improve communication between community groups and City agencies by holding monthly Crime and Grime meetings that strategically target and coordinate enforcement efforts.	OROSW requests assistance from Sanitation Enforcement and the Illegal Dumping Task Force on creative approaches including lighting and security cameras on locations of recurring dumping.	The Environmental Crimes Enforcement Unit (ECEU) and Sanitation Enforcement will continue working with OROSW to resolve illegal dumping issues, and will consider using unique applications for lights and cameras in designated areas.
Goal 2, Strategy 2: Improve appearance of stronger blocks.	OROSW requests assistance from code enforcement in ensuring consistent attention to stronger blocks	HCD: -HCD will meet with OROSW to identify target areas to focus code enforcement resources; this effort may have to be phased depending on the size of the target area(s).
Goal 5, Strategy 1: Organize and train parents to strengthen school PTA's and SIT teams.	OROSW requests that school principals meet regularly with residents to develop a dialogue with parents around student performance.	Education: -The Baltimore City Public School System Office of Parent Involvement and School, Family, Community Connections will support the efforts of OROSW goal 5 through organizing and collaboration.

SUMMARY OF PLANNING AND IMPLEMENTATION PARTNERS

Community

Action Group of Shipley Hill Boyd-Booth Concerned Citizens

Carrollton Ridge Community Association

Fayette Street Outreach

Franklin Square Community Association

McHenry-Franklintown-Frederick Community

Association

Mill Hill Improvement Association Monroe Community Association

Mount Clare/New Southwest Community

Association

Pratt Street Merchants Association Restivo Square Community Association

Southwestern Community Improvement Association

Union Square Community Association

Faith-Based

Central Baptist Church House of Prayer Church

Mission Helpers of the Sacred Heart Monroe Street United Methodist Church Mount Nebo Spiritual Baptist Church

Nebo Christian Ministries

New Carmel Star Baptist Church New Mount Sinai Baptist Church

New Testament Missionary Baptist Church

Revival Mission Church St. Benedict's Baptist Church St. James United Methodist Church

St. Martin's Catholic Church

Shiloh Christian Community Church Southwest Coalition of Churches

Timothy Baptist Church

Victory Outreach

Wilkens Avenue Mennonite Church

Private

Baltimore Sun Bay Island Seafood

Community Building Group

Community Development Finance Corporation

Enterprise Homes

G & L Recycling

McCormick and Co.

Provident Bank of Maryland

R.A. Anderson Wood Products

Strohmer's Hardware

Verizon

Institution

Bon Secours Baltimore Health System Bon Secours Health System, Inc.

Non-Profit

Agape House

Baltimore Education Network

B&O Railroad Museum

Citizens Planning and Housing Association

Civic Works

Coalition to End Childhood Lead Poisoning

Communities Organized to Improve Life (COIL),

Inc.

COIL-C.E.D.C.

Community Impact! Baltimore

Community Law Center

East Harbor Village Center

Echo-House Multi-Service Center

Family League of Baltimore

Fannie Mae

Fayette House

Girl Scouts of Central Maryland

Goodwill Industries of the Chesapeake

Harlem Park Revitalization Corp.

House of Mercy

Lead Abatement Action Project

LiveBaltimore Marketing Center

Maryland Food Bank

Maryland Historical Trust

Neighborhood Design Center

Recovery In Community

Revitalizing Baltimore

St. Ambrose Housing Aid Center

Silver Seniors Club

Southwest Senior Center

Southwest Visions, Inc.

Success by 6[®] Southwestern Consortium

Tri-Churches Housing

Trust for Public Land

United Way

Y.A.N.A.

Foundation

Abell Foundation

Aaron and Lily Strauss Foundation

A.C. and Penny Hubbard Foundation

Alderman Charitable Foundation

Alex Brown and Sons Charitable Foundation

Allfirst Foundation

Alvin and Fannie Thalheimer Foundation

Annie E. Casey Foundation

Baltimore Community Foundation

Baltimore Neighborhood Collaborative

Bon Secours of Maryland Foundation

Catholic Campaign for Human Development

Coleman Foundation

Derby Mason Family Fund

Earl and Annette Shawe Family Foundation

Erickson Foundation

Friends of the Family

Grayson Family Foundation

Harry and Jeannette Weinberg Foundation

Hearst Foundation

James and Patricia Goodyear Family Foundation

Jean and Sidney Silber Foundation

Joseph Meyerhoff Memorial Trust

Joseph P. Desanis and

Joseph Sebly Scholarship Foundation

Knott Foundation

Linehan Family Foundation

Mangione Foundation

Mary L. Ryan and Arthur P. Ryan Family Fund

Mercy Mission Fund

Morris Goldseker Foundation of Maryland

Open Society Institute

Oprah Winfrey Angel Network

Parks and People Foundation

Shelter Foundation

Sylvan Learning Foundation

The St. Paul Companies

Weinberg Foundation

Local Government

Baltimore City Department of

Housing and Community Development

Baltimore City Department of Public Works

Baltimore City Department of Education

Baltimore Development Corporation

Baltimore City Fire Department

Baltimore City Office of Criminal Justice

Baltimore City Planning Department

Baltimore City Police Department

Baltimore City Sanitation

Baltimore City Office of Transportation

Commission for Historical and

Architectural Preservation

Mayor's Office of Crime Control and Prevention

Mayor's Office of Employment Development

Mayor's Office of Neighborhoods

State's Attorney's Office

State Government

Critical Area Commission

Community Development Authority

Governor's Office of Crime Control and Prevention

Maryland Dept of Housing and Community

Development

Maryland Department of Natural Resources

Maryland Dept of Transportation

Maryland Office of Planning

Maryland Office of Tourism

Maryland State Highway Administration

Maryland Transit Administration

Federal Government

Dept. of Health and Human Services

Dept. of Housing and Urban Development

Federal Home Loan Bank of Atlanta

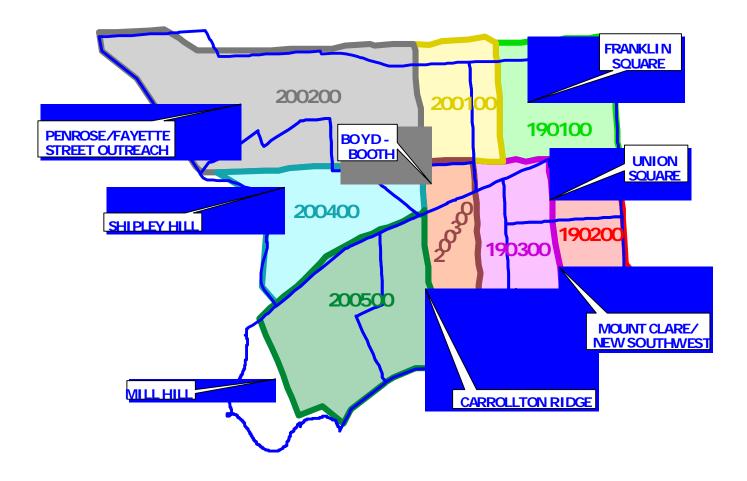
Social Security Admin. Baltimore

Federal Credit Union

U.S. Forest Service

Appendix

This Appendix contains detailed 1990 and 2000 age, race, and family composition census data for the neighborhood statistical areas of OROSW. At the time of this plan's printing, income and education data were only available for 1990 and only available for census tracts. The map below depicts how 1990 census tracts align with 2000 neighborhood statistical areas.



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POPULATION BY RACE AND ETHNICITY

NEIGHBORHOODS OF OROSW

Census 2000 - Summary File 1 Data for:

% Change 210.3% -20.0% 21.4% -22.5% -50.6% -42.6% 20.7% Mount Clare 35 2,393 1,336 931 16 3 17 62 2000 3,089 2,702 300 20 54 14 29 1990 % Change -33.5% 853.7% 33.3% -59.1% 650.0% 136.0% -4.5% M 515 29 2000 1,850 1,219 18 15 75 1,937 1,832 54 44 25 1990 % Change -24.4% 120.0% 161.5% -23.2% -22.7% -61.5% -1.3% Franklin Square 3,406 2 34 2000 3,552 76 17 4,503 13 13 4,623 22 17 1990 % Change -17.9% 205.3% -55.8% -17.9% -21.2% 100.0% 67.3% Carrollton Ridge 2000 2,172 4,825 2,360 115 18 87 23 137 5,874 4,919 773 52 28 146 1990 % Change -34.6% -74.4% -33.7% -40.0% 100.0% %2.99-%0.0 Booth-Boyd 2000 N Ţ 986 963 1,452 9 1,507 43 10 1990 Population Two or More Races American Indian Fotal Population Other Race Hispanic White Asian Black

		in and	Т		TOURS		T	T		10000
		% Change	-11.5%	-28.4%	-3.9%			1		-20 5%
	Citywide	2000	651,154	205,982	418,951	2.319	9.985	4,363	11,061	7 599
	9	1990	736,013	287,740	435,765	2.546	7.933	1,994		9 554
		% Change	-14.9%	-57.9%	29.3%	-12.0%	-41.8%	95.2%		59 2%
	OROSW	2000	21,193	5,351	15,072	99	242	82	379	269
	0	1990	24,897	12,709	11,655	75	416	42		169
	are	% Change	-5.6%	-47.8%	42.5%	-80.0%	28.1%	62.5%		88.9%
	Union Square	2000	1,325	402	838	,-	4	13	30	17
	Unic	1990	1,403	770	588	2	32	8		6
	III	% Change	-33.3%	-32.9%	-33.6%	-100.0%	-93.8%	#DIV/0!		20.0%
	Shipley Hill	2000	2,454	100	2,333	0	-	80	11	18
	Shi	1990	3,679	149	3,512	2	16	0		12
	•	% Change	-17.8%	%0.0	-18.7%	#DIV/0I	18.2%	33.3%		41.7%
	Penrose	2000	3,808	35	3,726	9	13	4	24	17
	Δ.	1990	4,634	35	4,585	0	4	3		12
Population			Total Population	White	Black	American Indian	Asian	Other Race	Two or More Races	Hispanic

Source: Census 2000 Summary File 1, U.S. Census Bureau, July 3, 2001

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POPULATION BY AGE

Census 2000 - Summary File 1 Data for:

NEIGHBORHOODS OF OROSW

asy	Boc	Booth-Boyd	PA.	Carro	Carrollton Ridge	lidae	Frank	Franklin Square	Jare	-	MIII HIII		Mo	Mount Clare	J.
	1990	2000	% Change	1990	2000	% Change	1990	2000	% Change	1990	2000	% Change	1990	2000	% Change
0 - 4 Vaore	147		-29.3%	591	623	5.4%	433	360	-16.9%	169	185	9.5%	327	336	2.8%
5-41 Vears	224	73	-67.4%	826	386	-53.3%	576	291	-49.5%	229	155	-32.3%	399	203	-49.1%
12 - 14 Vears	99	61	.7.6%	288	252	-12.5%	193	180	-6.7%	99	88	33.3%	135	127	-5.9%
15 - 17 Vears	71	69	-2.8%	237	320	35.0%	195	204	4.6%	61	114	%6.98	126	143	13.5%
18 - 24 Vears	179	100	-44.1%	649	495	-23.7%	538	321	-40.3%	187	152	-18.7%	328	234	-28.7%
26 34 Voors	303	116		1,054	649	-38.4%	878	470	-46.5%	360	209	-41.9%	530	321	-39.4%
25 - 44 Vears	196			701	726	3.6%	602	636	2.6%	234	283	20.9%	398	351	-11.8%
45 - 64 Vears	219	224		965	857	-11.2%	754	746	-1.1%	373	384	2.9%	527	440	-16.5%
2007 +0 -04	102		-12.7%	566	517	-8.7%	453	344	-24.1%	259	280	8.1%	318	238	-25.2%

Age	٥	Denroce	6	Shi	Shinley Hill	H	Unic	Union Square	are	J	OROSW	,	U	Citywide	
	1000	2000	% Change	1990	2000	% Change	1990	2000	% Change	1990	2000	% Change	1990	2000	% Change
2000	328	311		350	208		118		55.9%	2,399	2,311	-3.7%	56,928	58,338	2.5%
0-4 Teals	506			484	186	-61.6%	143	82	-42.7%	3,308	1,656	-49.9%	71,694	43,836	-38.9%
5-11 Years	204			142	145		38	46	21.1%	1,081	1,080	-0.1%	25,906	27,354	2.6%
12 - 14 Years	2000			176	172		33	62	100.0%	1,008	1,354	34.3%	25,300	35,836	41.6%
15 - 17 Years	787			380	256		154	121	-21.4%	2,736	1,972	-27.9%	82,729	71,141	-14.0%
18 - 24 Years	482			699	282		368			4,686	2,688	-42.6%	137,878	93,248	-32.4%
25 - 34 Years	632			499	407		259	281	8.5%	3,192	3,429	7.4%	105,385	101,544	-3.6%
35 - 44 Teals	829			651	481		191	261	36.6%	4,118	4,251	3.2%	129,227	133,936	3.6%
2001-04-1000	686			328	317	-3.4%	101	63	-37.6%	2,375	2,452	3.2%	100,914	85,921	-14.9%

Source: Census 2000 Summary File 1, U.S. Census Bureau, July 3, 2001

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FAMILY HOUSEHOLD DATA

NEIGHBORHOODS OF OROSW

			Census 2	ns - 000	mmar	ıs 2000 - Summary File 1 Data for:	ta for:			NEI	знвоғ	NEIGHBORHOODS OF OROSW	F OROS	≥	
Family Household Type							Jucan	Cranklin Causto	9761	2	Mil Hil		Mo	Mount Clare	ė
	ğ	Booth-Boyd	Ş	Carro	Carrollton Ridge	afinite	11011		2 100	•					
	1000	2000	2000 % Change	1990	2000	% Change	1990	2000	% Change	1990	2000	% Change	1990	2000	% Change
	770	7.40	701 36	1 301	1 063	-23.6%	958	823	-14.1%	482	410	-14.9%	729	929	-23.7%
Families	45	117		20'-	200,1								010	000	702.00
Minus County	96	58	-39.6%	680	393	-42.2%	237	206	-13.1%	283	199	-29.7%	370	577	-39.7%
Married Couple Fairing	3			886	170	.53 0%	126	96	-23.8%	141	106	-24.8%	206	86	-52.4%
With Persons Under 18	10	47	.00-	200	2					2200					
and office of the state of the	33	28	-15.2%	145	163	12.4%	26	94	-3.1%	45	56	24.4%	62	75	21.0%
Wale Householder, No Wile Free			,	20	5	17 60%	46	47	2.2%	23	32	39.1%	29	43	48.3%
With Persons Under 18	17	Q.	-0.8%	Co			2								
State Householder No Hish	211	131	-37.9%	565	507	-10.3%	624	523	-16.2%	154	155	%9.0	296	258	-12.8%
		90	.33 3%	437	405	-7.3%	481	420	-12.7%	102	116	13.7%	227	198	-12.8%
With Persons Under 19															

Family Household Type															
	۵	Denrose	a	Shi	Shipley Hill	=	Unic	Union Square	are	0	OROSW		U	Citywide	
	93	0000	Chan	4000	0000	% Change	1990	2000	% Change	1990	2000	% Change	1990	2000	% Change
	1990	7000	/o Citalige	1990	_	2000	200						100000000000000000000000000000000000000	The Control of the Control	
	1 121	918	-18 1%	867	290	-31.9%	265	257	-3.0%	5,695	4,834	-15.1%	172,846	147,154	-14.9%
Families	1711											/00/10	707	60 774	24 00/
Signal classes between	461	298	-35.4%	322	177	-45.0%	131	108	-17.6%	2,429	1,662	-31.6%	91,424	08,771	-24.0%
Married Couple Fairing					1		3	Ü	//00 0	1 333	759	-43 1%	40.968	30.118	-26.5%
With Dersons Under 18	210	122	-41.9%	168	6/	-53.0%	0	CC	-2.0/0	000,1	2				
2000				0.4	53	34 60%	34	34	%0.0	580	209	4.7%	13,478	13,935	3.4%
Male Householder, No Wife Pres	122	104	-14.0%	5	3		5	5							
	8	45	%2 06-	48	28	-41.7%	21	18	-14.3%	325	329	1.2%	6,585	7,408	12.5%
With Persons Under 18	5			2	1						1				
double of society	538	516	-4.1%	464	360	-22.4%	100	115	15.0%	2,683	2,565	-4.4%	67,910	64,448	-5.7%
remale Householder, No These							222			100 May 100 Ma		200	00,	44.050	2 200
With Persons Under 18	359	343	-4.5%	345	258	-25.2%	77	84	9.1%	2,023	1,920	-5.1%	40,470	708'44	-3.270
AND COOK	-														

OROSW Strategic Neighborhood Action Plan – September 12, 2002

Source: Census 2000 Summary File 1, U.S. Census Bureau, July 3, 2001

For additional Census data, see also: Census Bureau (http://factfinder.census.gov) Maryland State Data Center (www.mdp.state.md.us/msdc)

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INCOME AND EDUCATION

Census 2000 - Summary File 1 Data for:

CENSUS TRACTS COMPRISING OROSW

	Trac	Tract 190100	100	Trac	Tract 190200	200	Trac	Fract 190300	300	Trac	Tract 200100	100	Trac	Tract 200200	000
	1990	2000	% Change												
Median Household Income	\$10,625			\$18,454			\$11,139			\$15,159			\$20,442		
Per Capita Income	\$6,026			\$9,378			\$6,184			\$6,245			\$7,769		
Percent Person in Poverty	43.24%			30.13%			55.52%			45.16%			21.23%		
Households Receiving Public Asst.	34.52%			19.12%			38.81%			33.95%			22.74%		
Persons 16-64 in Labor Force	27.03%			23.35%			43.42%			50.53%			52.34%		
High School Grads (Age 25+)	48.66%			50.20%			40.20%			36.05%			48.13%		
College Grads (Age 25+)	4.74%			12.22%			6.87%			0.23%			1.67%		
Youth (16-19) in School	71.50%			23.66%			39.66%			72.93%			67.91%		
Median Bent as a Pct of Income	33 60%			34 00%			34 70%			34 70%			25 00%		

IIIcollie & Forcador	Tract	Tract 200300	000	Trac	Tract 200400	100	Tract	Tract 200500	200	OBO	OBOSW Tracts	acto	Ċ	Citywide	
	1990	2000	% Change	1990	2000	% Change	0661	2000	% Change	1990	2000	% Change	1990	2000	% Change
Median Household Income	\$15,574			\$13,365			\$20,396			\$15,674			\$24,045		
Per Capita Income	\$5,903			\$5,871			\$8,656			\$7,102			\$11,994		
Percent Person in Poverty	39.44%			46.03%			22.06%			38.69%			21.87%		
Households Receiving Public Asst	31.94%			39.10%			16.78%			29.26%			16.45%		
Persons 16-64 in Labor Force	50.14%			54.47%			54.64%			51.18%			%29.09		
High School Grads (Age 25+)	33.79%			43.74%			35.23%			42.60%			%59.09		
College Grads (Age 25+)	0.83%			1.65%			3.10%			4.88%			15.47%		
Youth (16-19) in School	47.69%			80.97%			%69.29			51.63%			66.91%		
Median Bent as a Pot of Income	31 80%			35 10%			27 30%			32 53%			27.30%		

2000 Census data for Education and Income will be available June-September of 2002.

Source: Census 2000 Summary File 1, U.S. Census Bureau, July 3, 2001

For additional Census data, see also: Census Bureau (http://factfinder.census.gov) Maryland State Data Center (www.mdp.state.md.us/msdc)